CATFISH CREEK

CONSERVATION AUTHORITY

Financial Statements

December 31, 2019

Financial Statements

For the Year Ended December 31, 2019

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INDEPENDENT AUDITORS' REPORT

To the Members of Catfish Creek Conservation Authority:

Qualified Opinion

We have audited the financial statements of **Catfish Creek Conservation Authority**, which comprise the statement of financial position as at December 31, 2019, and the statement of operations, statement of changes in net financial assets and statement of cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, except for the effects of the matter described in the Basis for Qualified Opinion paragraph, the **Catfish Creek Conservation Authority**'s financial statements present fairly, in all material respects, the financial position of the **Catfish Creek Conservation Authority** as at December 31, 2019, and the results of its operations and its cash flows for the year then ended in accordance with Canadian accounting standards for public sector entities.

Basis for Qualified Opinion

In common with many charitable organizations, the organization derives revenue from donations, the completeness of which is not susceptible of satisfactory audit verification. Accordingly, our verification of these revenues was limited to the amounts recorded in the records of the organization and we were not able to determine whether any adjustments might be necessary to contributions and donations, revenues over expenditures, and cash flows for the year ending December 31, 2019 and year ending December 31, 2018, current assets as at December 31, 2019 and December 31, 2019 and December 31, 2019 for the 2019 year ended, as well as January 1, 2018 and December 31, 2018, for the 2018 year ended. Our audit on the financial statements for the year ended December 31, 2018 was modified accordingly because of the possible effects of this limitation in scope.

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the *Auditors' Responsibilities for the Audit of the Financial Statements* section of our report. We are independent of the organization in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our qualified opinion.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with Canadian accounting standards for public sector entities, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the organization's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the organization or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the organization's financial reporting process.



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INDEPENDENT AUDITORS' REPORT (CONTINUED)

Auditors' Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the organization's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the organization's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the organization to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Aylmer, Ontario January 30, 2020

Graham Scott Enns LLP

CHARTERED PROFESSIONAL ACCOUNTANTS Licensed Public Accountants

Statement of Financial Position As At December 31, 2019

	2019	2018
	\$	
FINANCIAL ASSETS		
Cash	350,164	295,983
Short term investments (Note 2)	317,263	311,008
Accounts receivable	73,932	79,914
	741,359	686,905
LIABILITIES Accounts payable and accrued liabilities	42,202	35,461
Deferred revenues (Note 4)	121,211	102,588
TOTAL LIABILITIES	163,413	138,049
NET FINANCIAL ASSETS	577,946	548,856
NON-FINANCIAL ASSETS Tangible capital assets (Pages 20 and 21)	1,627,841	1,641,719
ACCUMULATED SURPLUS (NOTE 5)	2,205,787	2,190,575

Statement of Operations For the Year Ended December 31, 2019

	2019 Budget (Unoudited Note 7	2019 Actual	2018 Actual
	(Unaudited-Note 7 \$) 	\$
	<u> </u>	<u> </u>	<u> </u>
REVENUES			
Camping and day use	587,839	637,261	607,964
Municipal levies (Note 6)	359,585	353,947	319,083
Other provincial grants	78,415	53,288	124,317
Ministry of Natural Resource and Forestry grants	41,215	41,215	79,835
Federal grants	3,840	16,980	69,810
Donations and sponsorships	41,400	69,568	59,212
Watershed Stewardship	77,695	40,529	52,333
Ontario and Federal works programs	14,500	60,751	37,345
Interest	<u> </u>	10,229	6,695
	<u>1,204,489</u>	<u>1,283,768</u>	<u>1,356,594</u>
EXPENDITURES (NOTE 11)			
Camping and day use (Page 18)	567,932	564,639	526,072
Program expenditures - Mandated Programs (Page 17)	283,259	277,677	258,467
Administrative expenditures (Page 19)	175,926	172,978	175,924
Program expenditures - Watershed Stewardship (Page 17	7) 95,154	86,404	168,879
Special projects, surveys and studies (Page 18)	108,506	141,355	88,957
Amortization (Page 20 and 21)	36,047	36,047	34,539
Acquisition of small tools and equipment	-	480	976
Motor Pool (Page 18)	4,405	<u>(11,024</u>)	(1,248)
	<u>1,271,229</u>	<u>1,268,556</u>	<u>1,252,566</u>
SURPLUS (DEFICIT) FOR THE YEAR	<u>(66,740</u>)	15,212	104,028

Statement of Accumulated Surplus For the Year Ended December 31, 2019

	2019 	2018
BALANCE, BEGINNING OF YEAR	2,190,575	2,086,547
Surplus for the year	15,212	104,028
BALANCE, END OF YEAR	2,205,787	2,190,575

Statement of Change in Net Financial Assets For the Year Ended December 31, 2019

	2019 Budget (Unaudited-Note 7)	2019 Actual	2018 Actual
	(Onaudited-Note /) 	\$	
ANNUAL SURPLUS (DEFICIT)	(66,740)	15,212	104,028
Amortization of tangible capital assets Acquisition of tangible capital assets	36,047	36,047 (22,169)	34,539 <u>(82,838</u>)
CHANGE IN NET FINANCIAL ASSETS	(30,693)	29,090	55,729
NET FINANCIAL ASSETS, BEGINNING OF YEAR	548,856	548,856	493,127
NET FINANCIAL ASSETS, END OF YEAR	518,163	577,946	548,856

Statement of Cash Flows For the Year Ended December 31, 2019

	2019 <u>\$</u>	2018
CASH FLOWS FROM OPERATING ACTIVITIES Cash receipts Cash expenditures Interest received	1,298,144 (1,225,768) <u>10,229</u>	1,467,131 (1,308,267) <u>6,695</u>
CASH FLOWS FROM INVESTING ACTIVITIES	<u>82,605</u>	<u> 165,559</u>
Sale of investments	311,008	308,046
Purchase of investments	<u>(317,263</u>)	<u>(311,008</u>)
CASH FLOWS FROM CAPITAL ACTIVITIES	<u>(6,255</u>)	<u>(2,962)</u>
Additions to tangible capital assets	<u>(22,169</u>)	<u>(82,838)</u>
NET CHANGE IN CASH DURING THE YEAR	54,181	79,759
CASH, BEGINNING OF YEAR	<u> 295,983</u>	<u>216,224</u>
CASH, END OF YEAR	<u> 350,164</u>	<u>295,983</u>

Notes to the Financial Statements For the Year Ended December 31, 2019

PURPOSE OF THE ORGANIZATION

Catfish Creek Conservation Authority (CCCA) is established under the Conservation Authorities Act of Ontario to further the conservation, restoration, development and management of natural resources, other than gas, oil, coal and minerals, for the watershed within its jurisdiction. CCCA's jurisdiction includes areas in the City of St. Thomas, the Municipality of Central Elgin, the Town of Aylmer, the Township of South-West Oxford and the Township of Malahide. The organization is also a registered charity and as such is exempt from income taxes under paragraph 149(1)(f) of the Income Tax Act.

1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The financial statements of CCCA are prepared by management in accordance with Canadian generally accepted accounting principles for organizations operating in the local government sector as recommended by the Public Sector Accounting Board of Chartered Professional Accountants - Canada. Significant aspects of the accounting policies adopted by CCCA are as follows:

Accounting Estimates

The preparation of these financial statements in conformity with Canadian accounting standards for public sector entities requires management to make estimates and assumptions that affect the reported amount of assets and liabilities, the disclosure of contingent assets and liabilities at the date of the financial statements, and the reported amounts of revenues and expenditures during the current period. These estimates are reviewed periodically and adjustments are made to income as appropriate in the year they become known. There are no significant estimates.

Financial Instruments

Measurement of financial instruments

CCCA initially measures its financial assets and liabilities at fair value, except for certain non-arm's length transactions.

CCCA subsequently measures all its financial assets and financial liabilities at amortized cost, except for cash, which is measured at fair value. Changes in fair value are recognized in the statement of changes in net financial assets until they are realized, at which time they are recognized in surplus for the year.

Financial assets measured at amortized cost include short term investments and accounts receivable.

Notes to the Financial Statements For the Year Ended December 31, 2019

1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

Financial Instruments (continued)

Financial liabilities measured at amortized cost include accounts payable and accrued liabilities.

Financial assets measured at fair value include cash.

Revenue Recognition

Municipal levy revenue is recognized in full once the Municipalities approve the levied amount.

Campground rental revenue is recognized when the campsite is used. For seasonal campground rentals the revenue is recognized over the camping season to which it relates.

Grant revenue is recognized during the period in which the corresponding expense is incurred.

Donation and sponsorship revenue is recognized when received.

Funds received that do not meet the recognition criteria are recorded as deferred revenue.

Classification of Expenditures

Expenditures are reported in four main categories, which follow the classifications designated by the Ministry of Natural Resources and Forestry for program grants. By following these guidelines, there will be consistency of reporting by the 36 Conservation Authorities in Ontario. These are further explained as follows:

General administration expenditures include those associated with head office functions other than technical staff and associated programs.

Water and related land management expenditures include program administration, capital works for water related projects along with associated programs such as floodplain regulations, conservation services, dam operation and maintenance.

Conservation and recreation land management expenditures include capital works for recreation related projects along with associated programs such as wildlife conservation services.

Other operational expenditures include conservation areas, special employment projects, vehicles and equipment operations.

Notes to the Financial Statements For the Year Ended December 31, 2019

1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

Tangible capital assets

Tangible capital assets are recorded at cost which includes all amounts that are directly attributable to acquisition, construction, development or betterment of the asset. The cost, less residual value of the tangible capital asset, is amortized on a straight-line basis over its estimated useful life as follows:

Buildings	50 years
Dams	100 years
Bridges, boardwalks and other wood structures	30 years
Water services and wells	50 years
Equipment	30 years
Hydro services	50 years
Vehicles	8 years

One half of the annual amortization is charged in the year of acquisition and in the year of disposal. Assets under construction are not amortized until the asset is available for productive use.

Contributions of tangible capital assets

Tangible capital assets received as contributions are recorded at their fair value at the date of receipt and also are recorded as revenue.

Non-financial assets

Non-financial assets are not available to discharge existing liabilities and are held for use in the provision of services. They have useful lives extending beyond the current year and are not intended for sale in the ordinary course of operations. The change in non-financial assets during the year, together with the annual surplus or deficit, provides the Change in Net Financial Assets for the year.

Contaminated sites

CCCA may be exposed to litigation or other costs of remediation due to contaminated properties. A liability for remediation is recognized in the financial statements when an environmental standard exists, contamination exceeds the standard, CCCA is directly responsible for the remediation and a reasonable estimate of the liability can be made. As at December 31, 2019 there were no properties that CCCA was responsible to remedy and as such no liability has been accrued.

Accounting standards and amendments issued but not yet effective

PS3450 - Financial instruments - this standard establishes how to account for and report all types of financial instruments, including derivatives. This standard will be effective for periods beginning on or after April 1, 2019. CCCA will evaluate the impact of the change to its financial statements based on the characteristics of its financial instruments at the time of adoption.

Notes to the Financial Statements For the Year Ended December 31, 2019

2. SHORT TERM INVESTMENTS

	2019 <u>\$</u>	2018
GIC, 0.55%, matures on June 26, 2020 GIC, 2.00%, matures on June 24, 2019	317,263	311,008
	<u>317,263</u>	<u>311,008</u>

3. RESERVES

CCCA has established a number of internal reserves in order to ensure that funds are available to support future activities. The following reserves have been established:

Operational Reserve

The purpose of the operational reserve is to use any accumulated funds for the payment of expenditures that are not covered by government funding.

Capital Acquisition Reserve

This fund has been established to support the acquisition of various tangible capital assets as they become due for replacement.

Special Programs Reserve

This fund has been established to support funds designated by donors for special conservation projects to be carried out in the watershed.

Land Acquisition Reserve

This fund has been established to support the acquisition of environmentally significant properties that would further the objectives of the Catfish Creek Conservation Authority.

Conservation Areas Development Reserve

This fund has been established to support the development of environmentally significant properties that would further the objectives of the Catfish Creek Conservation Authority.

The reserve fund transfers for the year are outlined in the Schedule of Internal Reserves on page 16 of the financial statements.

Notes to the Financial Statements For the Year Ended December 31, 2019

4. DEFERRED REVENUES

	2019 	2018
Camping revenues Grant revenues	105,628 15,583	68,118 <u>34,470</u>
	<u>121,211</u>	102,588

5. ACCUMULATED SURPLUS

The accumulated surplus balance consists of general fund, balances in reserves and investment in tangible capital assets and is made up as follows:

	2019 	2018
General fund	<u>(11,931</u>)	<u>(11,571</u>)
Reserves and reserve funds: Operational reserve	188,183	191,683
Capital acquisition reserve Special programs reserve	80,927 169,956	60,127 157,696
Land acquisition reserve Conservation Areas development reserve	75,757 75,054	75,757 75,164
	589,877	560,427
Invested in tangible capital assets	1,627,841	1,641,719
	2,205,787	2,190,575

6. MUNICIPAL LEVIES

The municipalities that participate as members of CCCA and their corresponding financial levies are as follows:

	2019 	2018
Township of Malahide	150,343	131,429
Municipality of Central Elgin	87,640	80,665
Town of Aylmer	84,942	78,708
City of St. Thomas	19,496	17,885
Township of South-West Oxford	<u> 11,526 </u>	10,396
	<u>353,947</u>	319,083

The municipal levy for the Township of Malahide noted above includes a special levy of \$30,351 (2018 - \$22,584) related to the ice management program in Port Bruce.

Notes to the Financial Statements For the Year Ended December 31, 2019

7. BUDGETED AMOUNTS

The budget figures presented in these financial statements are based upon the 2019 budget approved by the CCCA board. Adjustments to budgeted values were required to provide comparative budget values based on the full accrual basis of accounting. The chart below reconciles the approved budget with the budget figures presented in these financial statements. Budget amounts are unaudited.

	Approved		PSAB
	Budget	Adjustments	Budget
	\$	\$	\$
REVENUES			
Camping and day use	587,839		587,839
Municipal levies (Note 6)	359,585	-	359,585
Federal Grants	3,840	-	3,840
Other	77,695	-	5,840 77,695
	41,215	-	41,215
Ministry of Natural Resource and Forestry Grants Other provincial grants	78,415	-	78,415
1 0	41,400	-	41,400
Donations and sponsorships	14,500	-	,
Employment Program Grant Reserves	,	-	14,500
	41,268	(41,268)	-
Reserves - special projects	20,891	(20,891)	-
Prior year surplus	1,388	(1,388)	
	<u>1,268,036</u>	<u>(63,547</u>)	<u>1,204,489</u>
EXPENDITURES			
Camping and day use	567,932	-	567,932
Program expenditures			
- Mandated Programs	283,259	-	283,259
- Watershed Stewardship	95,154	-	95,154
Administration	175,926	-	175,926
Special projects, surveys and studie	130,675	(22,169)	108,506
Motor Pool	4,405	-	4,405
Amortization		36,047	36,047
	<u>1,257,351</u>	13,878	<u>1,271,229</u>
(DEFICIT) FOR THE YEAR	10,685	(77,425)	(66,740)

Notes to the Financial Statements For the Year Ended December 31, 2019

8. FINANCIAL INSTRUMENT RISK

Risks and Concentrations

CCCA is exposed to various risks through its financial instruments. The following analysis provides a measure of the CCCA's risk exposure and concentrations at the statement of financial position date.

Liquidity Risk

Liquidity risk is the risk that the CCCA will encounter difficulty in meeting obligations associated with financial liabilities. CCCA is exposed to this risk mainly in respect of its accounts payable and accrued liabilities. Management does not feel this risk is significant.

Credit Risk

Credit risk is the risk that one party to a financial instrument will cause a financial loss for the other party by failing to discharge an obligation. CCCA's main credit risk relates to its accounts receivable. Management does not feel this risk is significant.

It is management's opinion that the entity is not exposed to any significant market, interest rate, foreign currency or price risk.

No financial liabilities of the CCCA were in default during the period.

The CCCA was not subject to any covenants during the period.

There were no changes to the assessed risks during the year

9. DONATED SERVICES

Community members have volunteered their time and talents to CCCA. Since these services are not normally purchased and because of the difficulty of determining their fair value, donated services are not recognized in these statements.

10. GROUP RRSP

CCCA has established a Group RRSP plan for all regular full-time employees. Under the terms of the plan, CCCA and the employee are required to make contributions equivalent to 5% of the employee's gross salary.

Notes to the Financial Statements For the Year Ended December 31, 2019

11. SUPPLEMENTARY INFORMATION:

	2019	2018
		\$
Current fund expenditures by object:		
Amortization	36,047	34,539
Insurance	34,584	33,678
Municipal taxes	11,757	11,347
Other program expenditures	531,831	554,788
Salaries, wages and employee benefits	654,337	618,214
	1,268,556	1,252,566

Schedule of Internal Reserves For the Year Ended December 31, 2019

2019 2018 BALANCE, BEGINNING OF YEAR $191,683$ $167,890$ Transfer from (to) operating surplus $29,450$ $55,516$ Transfer from (to) apecial programs reserve $(12,260)$ $8,965$ Transfer from (to) capital acquisition and development reserve $(10, (7,68))$ $(23,000)$ BALANCE, END OF YEAR 188,183 $191,683$ $(23,000)$ BALANCE, BEGINNING OF YEAR $80,927$ $60,127$ $37,127$ Transfer from (to) operational reserve 2019 2018 3 BALANCE, BEGINNING OF YEAR $80,927$ $60,127$ $37,127$ Transfer from (to) operational reserve 2019 2018 BALANCE, BEGINNING OF YEAR $80,927$ $60,127$ BALANCE, BEGINNING OF YEAR $157,696$ $166,661$ Transfer from (to) operational reserve 2019 2018 BALANCE, BEGINNING OF YEAR $157,696$ $166,661$ Transfer from (to) operational reserve 2019 2018 BALANCE, BEGINNING OF YEAR $5,57$ $5,57$ $5,57$ Transfer	Operational Reserve	2010	2010
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Transfer from (to) special programs reserve(12,260)8,965Transfer from (to) land acquisition and development reserve110(17,688)Transfer from (to) capital acquisition reserve(20,800)(23,000)BALANCE, END OF YEAR188,183191,683Capital Acquisition Reserve20192018BALANCE, BEGINNING OF YEAR $0,127$ $37,127$ Transfer from (to) operational reserve20,80023,000BALANCE, END OF YEAR $0,127$ $37,127$ Transfer from (to) operational reserve $20,800$ 23,000BALANCE, END OF YEAR $80,927$ $60,127$ Special Programs Reserve 2019 2018 S $\frac{S}{S}$ $\frac{S}{S}$ BALANCE, BEGINNING OF YEAR $157,696$ $166,661$ Transfer from (to) operational reserve $12,260$ $(8,965)$ BALANCE, END OF YEAR $169,956$ $157,696$ BALANCE, END OF YEAR $169,956$ $157,696$ BALANCE, BEGINNING OF YEAR $169,956$ $157,696$ BALANCE, BEGINNING OF YEAR $75,757$ $75,757$ Transfer from (to) operational reserve $$ $$ BALANCE, END OF YEAR $75,757$ $75,757$ Transfer from (to) operational reserve $$ $$ BALANCE, BEGINNING OF YEAR $75,757$ $75,757$ Transfer from (to) operational reserve $$ $$ BALANCE, BEGINNING OF YEAR $75,757$ $75,757$ Transfer from (to) operational reserve 2019 2018 BALANC	BALANCE, BEGINNING OF YEAR		
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Capital Acquisition Reserve 2019 2018 BALANCE, BEGINNING OF YEAR $60,127$ $37,127$ Transfer from (to) operational reserve $20,800$ $23,000$ BALANCE, END OF YEAR $80,927$ $60,127$ Special Programs Reserve 2019 2018 Special Programs Reserve 2019 2018 BALANCE, BEGINNING OF YEAR 5 5 BALANCE, BEGINNING OF YEAR $157,696$ $166,661$ Transfer from (to) operational reserve $12,260$ $(8,965)$ BALANCE, END OF YEAR $169,956$ $157,696$ BALANCE, END OF YEAR $169,956$ $157,696$ BALANCE, BEGINNING OF YEAR $55,757$ $75,757$ Transfer from (to) operational reserve $ -$ BALANCE, BEGINNING OF YEAR $75,757$ $75,757$ Transfer from (to) operational reserve $ -$ BALANCE, END OF YEAR $75,757$ $75,757$ Transfer from (to) operational reserve $ -$ BALANCE, BEGINNING OF YEAR $55,7476$ $57,476$ <td></td> <td></td> <td>· /</td>			· /
2019 2018 BALANCE, BEGINNING OF YEAR $\frac{S}{60,127}$ $\frac{S}{37,127}$ Transfer from (to) operational reserve 20,800 23,000 BALANCE, END OF YEAR $\frac{80,927}{60,127}$ $\frac{60,127}{60,127}$ BALANCE, END OF YEAR $\frac{80,927}{60,127}$ $\frac{60,127}{60,127}$ BALANCE, BEGINNING OF YEAR $\frac{80,927}{166,661}$ $\frac{2019}{2018}$ BALANCE, BEGINNING OF YEAR $\frac{157,696}{166,661}$ $\frac{169,956}{166,661}$ $\frac{5}{157,696}$ BALANCE, END OF YEAR $\frac{169,956}{157,696}$ $\frac{157,696}{166,661}$ $\frac{5}{157,696}$ BALANCE, END OF YEAR $\frac{5}{2019}$ $\frac{2019}{2018}$ $\frac{2019}{2018}$ $\frac{5}{2019}$ BALANCE, BEGINNING OF YEAR $\frac{5}{75,757}$ $\frac{5}{75,757}$ $\frac{5}{75,757}$ $\frac{5}{75,757}$ Transfer from (to) operational reserve $\frac{-2}{-2}$ $\frac{5}{2019}$ $\frac{2019}{2018}$ $\frac{5}{8}$ BALANCE, END OF YEAR $\frac{5}{75,757}$ $\frac{75,757}{75,757}$ $\frac{75,757}{75,757}$ Conservation Areas Development Reserve $\frac{2019}{2018}$ $\frac{5}{8}$ $\frac{5}{57,476}$ BALANCE, BEGINNING OF YEAR $\frac{5}{75,164}$ <	BALANCE, END OF YEAR	188,183	191,683
BALANCE, BEGINNING OF YEAR $\frac{S}{60,127}$ $\frac{S}{37,127}$ Transfer from (to) operational reserve 20,800 23,000 BALANCE, END OF YEAR $\frac{80,927}{80,927}$ $\frac{60,127}{60,127}$ Special Programs Reserve 2019 2018 BALANCE, BEGINNING OF YEAR $\frac{S}{50,127}$ $\frac{S}{50,127}$ BALANCE, BEGINNING OF YEAR $\frac{157,696}{166,661}$ $\frac{169,956}{166,661}$ $\frac{169,956}{157,696}$ $\frac{157,696}{166,661}$ BALANCE, END OF YEAR $\frac{169,956}{157,696}$ $\frac{157,696}{166,661}$ $\frac{5}{7,696}$ $\frac{5}{166,661}$ BALANCE, END OF YEAR $\frac{169,956}{157,696}$ $\frac{157,696}{166,661}$ $\frac{5}{7,696}$ $\frac{5}{166,661}$ Transfer from (to) operational reserve $\frac{2019}{2018}$ $\frac{5}{8}$ $\frac{5}{8}$ $\frac{5}{7,757}$ $\frac{75,757}{75,757}$ $\frac{75,757}{75,757}$ $\frac{75,757}{75,757}$ $\frac{75,757}{75,757}$ $\frac{5}{75,757}$ $\frac{5}{75,757}$ $\frac{5}{75,757}$ BALANCE, END OF YEAR $\frac{5}{75,757}$ $\frac{5}{75,757}$ $\frac{5}{75,757}$ $\frac{5}{75,757}$ $\frac{5}{75,757}$ Transfer from (to) operational reserve 2019 2018 $\frac{5}{7,476}$ $\frac{5}{7,476}$ $\frac{5}{7,476}$ $\frac{5}{7,476}$	Capital Acquisition Reserve		
Transfer from (to) operational reserve 20,800 23,000 BALANCE, END OF YEAR 80,927 60,127 Special Programs Reserve 2019 2018 Shalance, BEGINNING OF YEAR 157,696 166,661 Transfer from (to) operational reserve 12,260 (8,965) BALANCE, END OF YEAR 169,956 157,696 BALANCE, END OF YEAR 169,956 157,696 BALANCE, BEGINNING OF YEAR 2019 2018 Shalance, BEGINNING OF YEAR 5 5 BALANCE, BEGINNING OF YEAR 75,757 75,757 Transfer from (to) operational reserve			
BALANCE, END OF YEAR 80.927 60.127 Special Programs Reserve 2019 2018 BALANCE, BEGINNING OF YEAR 157,696 166,661 Transfer from (to) operational reserve 12.260 (8.965) BALANCE, END OF YEAR 169,956 157,696 BALANCE, END OF YEAR 169,956 157,696 BALANCE, END OF YEAR 2019 2018 BALANCE, BEGINNING OF YEAR 2019 2018 BALANCE, BEGINNING OF YEAR 75,757 75,757 Transfer from (to) operational reserve	BALANCE, BEGINNING OF YEAR	<u>5</u> 60,127	3 7 ,127
Special Programs Reserve 2019 2018 $\frac{\$}{5}$ $\frac{\$}{5}$ $\frac{\$}{5}$ $\frac{\$}{5}$ BALANCE, BEGINNING OF YEAR 157,696 166,661 Transfer from (to) operational reserve 12,260 (8.965) BALANCE, END OF YEAR 169,956 157,696 Land Acquisition Reserve 2019 2018 Land Acquisition Reserve 2019 2018 BALANCE, BEGINNING OF YEAR 75,757 75,757 Transfer from (to) operational reserve - - BALANCE, END OF YEAR 75,757 75,757 Transfer from (to) operational reserve - - BALANCE, END OF YEAR 75,757 75,757 Transfer from (to) operational reserve - - Conservation Areas Development Reserve - - BALANCE, BEGINNING OF YEAR $\frac{\$}{5}$ $\frac{\$}{5}$ BALANCE, BEGINNING OF YEAR $\frac{\$}{75,164}$ $\frac{\$}{57,476}$ Transfer from (to) operational reserve (110) 17,688	Transfer from (to) operational reserve	20,800	23,000
2019 2018 S S BALANCE, BEGINNING OF YEAR 157,696 Transfer from (to) operational reserve 12,260 BALANCE, END OF YEAR 169,956 BALANCE, END OF YEAR 169,956 Land Acquisition Reserve 2019 2018 S BALANCE, BEGINNING OF YEAR 2019 BALANCE, BEGINNING OF YEAR 75,757 Transfer from (to) operational reserve - BALANCE, END OF YEAR 75,757 Transfer from (to) operational reserve - Conservation Areas Development Reserve - 2019 2018 S S BALANCE, BEGINNING OF YEAR 75,757 Transfer from (to) operational reserve - 2019 2018 S S BALANCE, BEGINNING OF YEAR 75,164 S 57,476 Transfer from (to) operational reserve (110) Transfer from (to) operational reserve (110)	BALANCE, END OF YEAR	80,927	60,127
BALANCE, BEGINNING OF YEAR \$ \$ Transfer from (to) operational reserve 12,260 (8,965) BALANCE, END OF YEAR 169,956 157,696 BALANCE, END OF YEAR 169,956 157,696 BALANCE, BEGINNING OF YEAR 2019 2018 Shalance, BEGINNING OF YEAR \$ \$ BALANCE, BEGINNING OF YEAR \$ \$ BALANCE, BEGINNING OF YEAR 75,757 75,757 Transfer from (to) operational reserve	Special Programs Reserve		
BALANCE, BEGINNING OF YEAR $157,696$ $166,661$ Transfer from (to) operational reserve $12,260$ (8.965) BALANCE, END OF YEAR $169,956$ $157,696$ Land Acquisition Reserve 2019 2018 S $\frac{$}{5}$ $\frac{$}{5}$ BALANCE, BEGINNING OF YEAR $75,757$ $75,757$ Transfer from (to) operational reserve $$ $$ BALANCE, END OF YEAR $75,757$ $75,757$ Transfer from (to) operational reserve $$ $$ BALANCE, END OF YEAR $75,757$ $75,757$ BALANCE, END OF YEAR $75,757$ $75,757$ BALANCE, END OF YEAR $75,757$ $75,757$ Image: Conservation Areas Development Reserve 2019 2018 BALANCE, BEGINNING OF YEAR $57,476$ $57,476$ Transfer from (to) operational reserve (110) $17,688$			
BALANCE, END OF YEAR 169,956 157,696 Land Acquisition Reserve 2019 2018 BALANCE, BEGINNING OF YEAR 75,757 75,757 Transfer from (to) operational reserve	BALANCE, BEGINNING OF YEAR		
Land Acquisition Reserve20192018 $\frac{\$}{5}$ $\frac{\$}{5}$ $\frac{\$}{5}$ BALANCE, BEGINNING OF YEAR $75,757$ $75,757$ Transfer from (to) operational reserveBALANCE, END OF YEAR $75,757$ $75,757$ Conservation Areas Development Reserve20192018S $\frac{\$}{5}$ $\frac{\$}{57,476}$ BALANCE, BEGINNING OF YEAR $75,164$ $57,476$ Transfer from (to) operational reserve(110) $17,688$	Transfer from (to) operational reserve	12,260	(8,965)
20192018 S $\frac{\$}{5}$ $\frac{\$}{5}$ BALANCE, BEGINNING OF YEAR75,75775,757Transfer from (to) operational reserveBALANCE, END OF YEAR75,75775,757Conservation Areas Development Reserve20192018S $\frac{\$}{57}$ $\frac{\$}{57,476}$ BALANCE, BEGINNING OF YEAR $75,164$ $57,476$ Transfer from (to) operational reserve(110)17,688	BALANCE, END OF YEAR	169,956	157,696
BALANCE, BEGINNING OF YEAR $\frac{\$}{75,757}$ $\frac{\$}{75,757}$ Transfer from (to) operational reserve	Land Acquisition Reserve		
BALANCE, BEGINNING OF YEAR 75,757 75,757 Transfer from (to) operational reserve			
BALANCE, END OF YEAR 75,757 75,757 Conservation Areas Development Reserve 2019 2018 \$ \$ \$ \$ BALANCE, BEGINNING OF YEAR 75,164 \$75,164 \$75,476 Transfer from (to) operational reserve (110) 17,688	BALANCE, BEGINNING OF YEAR		
Conservation Areas Development Reserve2019201820192018\$\$BALANCE, BEGINNING OF YEAR75,16457,476Transfer from (to) operational reserve(110)17,688	Transfer from (to) operational reserve		
2019 2018 \$ \$	BALANCE, END OF YEAR	75,757	75,757
BALANCE, BEGINNING OF YEAR\$ 75,164\$ 57,476Transfer from (to) operational reserve(110)17,688	Conservation Areas Development Reserve		
BALANCE, BEGINNING OF YEAR75,16457,476Transfer from (to) operational reserve(110)17,688			
	BALANCE, BEGINNING OF YEAR		<u>م</u> 57,476
BALANCE, END OF YEAR <u>75,054</u> 75,164	Transfer from (to) operational reserve	<u>(110</u>)	17,688
	BALANCE, END OF YEAR	75,054	75,164

Schedule of Program Expenditures For the Year Ended December 31, 2019

	2019 Actual 	2018 Actual \$
PROGRAM EXPENDITURES		
Mandated Programs		
Flood forecast and warning	165,046	155,584
Plan input	39,272	36,159
Ice management	35,352	30,584
Watershed planning	17,521	10,082
Flood control structures	10,585	9,493
Technical studies	<u> </u>	16,565
	277,677	258,467
Watershed Stewardship Programs		
Watershed stewardship	25,144	94,749
Tree planting	17,728	26,051
Water management programs	9,900	26,674
Conservation information and education	27,797	15,162
Woodlot management	5,835	5,993
Fish and wildlife habitat	<u> </u>	250
	<u> 86,404</u>	<u>168,879</u>
Total Program Expenditures	<u>364,081</u>	427,346

Schedule of Other Expenditures For the Year Ended December 31, 2019

Camping and Day Use

	2019 Actual <u>\$</u>	2018 Actual
Campground wages	320,518	276,117
Campground expenses Utilities	126,808 69,219	121,124 66,837
Maple syrup program	48,094	<u>61,994</u>
	<u>564,639</u>	<u>526,072</u>
Special Projects, Surveys and Studies		
	2019 Actual <u>\$</u>	2018 Actual
Other conservation lands Special projects - other Special projects - contract services Special projects - Springwater Conservation Area	40,662 59,953 	55,618 29,558 84 <u>3,697</u>
	<u>141,355</u>	88,957
Motor Pool		
	2019 Actual <u>\$</u>	2018 Actual
Maintenance and general repairs	15,803	16,423
Fuel	13,172	15,041
Insurance and licences	<u> </u>	<u>6,276</u> 37,740
Less: internal charges for usage	<u>(45,992</u>)	<u>(38,988</u>)
	<u>(11,024</u>)	(1,248)

Schedule of Administrative Expenditures For the Year Ended December 31, 2019

	2019 Actual 	2018 Actual
WAGES AND BENEFITS	82,366	82,725
Administrative staff salaries	<u>21,680</u>	<u>19,041</u>
Employee benefits	<u>104,046</u>	<u>101,766</u>
GENERAL EXPENSES Conservation Ontario Levy Professional fees Insurance and taxes General expenses Advertising - office Bank charges and interest	$ 19,644 \\ 8,650 \\ 7,229 \\ 4,721 \\ - \\ 407 \\ 40,651 $	$18,836 \\ 8,395 \\ 7,038 \\ 4,482 \\ 1,518 \\ 453 \\ 40,722$
RENT AND UTILITY SERVICES	4,892	4,784
Light, heat, power and water	2,111	2,259
Telephone	<u>2,257</u>	<u>1,882</u>
Office cleaning and maintenance	<u>9,260</u>	8,925
TRAVEL EXPENSES AND ALLOWANCE	7,250	9,060
Members allowances and expenses	<u>1,108</u>	<u>592</u>
Staff mileage and expenses	<u>8,358</u>	<u>9,652</u>
EQUIPMENT PURCHASES AND RENTAL	4,802	6,097
Equipment purchase and rental	<u>2,619</u>	2,443
Equipment maintenance	<u>7,421</u>	8,540
MATERIAL AND SUPPLIES Stationery and office supplies Postage	$ \begin{array}{r} 3,235 \\ \hline 7 \\ \overline{3,242} \\ \underline{172,978} \end{array} $	5,386 <u>933</u> <u>6,319</u> <u>175,924</u>

CATFISH CREEK CONSERVATION AUTHORITY Schedule of Tangible Capital Assets For the Year Ended December 31, 2019

	Opening Historical Cost Balance (Jan 1/19)	2019 Acquisitions	2019 Disposals	2019 Write-Offs		Opening Accumulated Amortization Balance (Jan 1/19)	2019 Disposals	2019 Amortization	2019 Write-Offs	Ending Accumulated Amortization Balance (Dec 31/19)	Ending Net Book Value (Dec 31/19)
ASSET TYPE											
Infrastructure Related											
Land	891,436	-	-	-	891,436	-	-	-	-	-	891,436
Buildings	645,346	22,169	-	-	667,515	275,588	-	11,943	-	287,531	379,984
Dams	216,100	-	-	-	216,100	101,451	-	2,161	-	103,612	112,488
Bridges, boardwalks and											
other wood structures	129,690	-	-	-	129,690	70,635	-	4,011	-	74,646	55,044
Water services and wells	78,926	-	-	-	78,926	31,681	-	1,579	-	33,260	45,666
Hydro services	44,510				44,510	4,895		890		5,785	38,725
	2,006,008	22,169			2,028,177	484,250		20,584		504,834	<u>1,523,343</u>
<u>General Capital</u>											
Equipment	105,842	-	-	-	105,842	47,655	-	3,233	-	50,888	54,954
Vehicles	197,974				197,974	136,200		12,230		148,430	49,544
	303,816	<u> </u>	<u> </u>	<u> </u>	303,816	183,855	<u> </u>	15,463	<u> </u>	<u>199,318</u>	104,498
Total Tangible Capital Assets	2,309,824	22,169			<u>2,331,993</u>	668,105		36,047		704,152	<u>1,627,841</u>

CATFISH CREEK CONSERVATION AUTHORITY Schedule of Tangible Capital Assets Year Ended December 31, 2018

	Opening Historical Cost Balance (Jan 1/18)	2018 Acquisitions	2018 Disposals	2018 Write-Offs		Opening Accumulated Amortization Balance (Jan 1/18)	2018 Disposals	2018 Amortization	2018 Write-Offs		Ending Net Book Value (Dec 31/18)
ASSET TYPE											
Infrastructure Related											
Land	891,436	-	-	-	891,436	-	-	-	-	-	891,436
Buildings	562,508	82,838	-	-	645,346	265,301	-	10,287	-	275,588	369,758
Dams	216,100	-	-	-	216,100	99,290	-	2,161	-	101,451	114,649
Bridges, boardwalks and											
other wood structures	129,690	-	-	-	129,690	66,624	-	4,011	-	70,635	59,055
Water services and wells	78,926	-	-	-	78,926	30,102	-	1,579	-	31,681	47,245
Hydro services	44,510				44,510	4,005		890		4,895	39,615
	<u>1,923,170</u>	82,838			2,006,008	465,322		18,928	<u> </u>	484,250	<u>1,521,758</u>
<u>General Capital</u>											
Equipment	105,842	-	-	-	105,842	44,274	-	3,381	-	47,655	58,187
Vehicles	197,974	<u> </u>			197,974	123,970	<u> </u>	12,230		136,200	61,774
	303,816				303,816	168,244		15,611	<u> </u>	183,855	119,961
Total Tangible Capital Assets	<u>2,226,986</u>	82,838			<u>2,309,824</u>	633,566	<u> </u>	34,539		668,105	<u>1,641,719</u>