CATFISH CREEK

CONSERVATION AUTHORITY

Financial Statements

December 31, 2021

Financial Statements

For The Year Ended December 31, 2021

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INDEPENDENT AUDITORS' REPORT

To the Members of Catfish Creek Conservation Authority:

Qualified Opinion

We have audited the financial statements of **Catfish Creek Conservation Authority**, which comprise the statement of financial position as at December 31, 2021, and the statement of operations and accumulated surplus, statement of changes in net financial assets and statement of cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, except for the effects of the matter described in the Basis for Qualified Opinion paragraph, the **Catfish Creek Conservation Authority**'s financial statements present fairly, in all material respects, the financial position of the **Catfish Creek Conservation Authority** as at December 31, 2021, and the results of its operations and its cash flows for the year then ended in accordance with Canadian accounting standards for public sector entities.

Basis for Qualified Opinion

In common with many charitable organizations, the organization derives revenue from donations, the completeness of which is not susceptible of satisfactory audit verification. Accordingly, our verification of these revenues was limited to the amounts recorded in the records of the organization and we were not able to determine whether any adjustments might be necessary to contributions and donations, revenues over expenditures, and cash flows for the year ending December 31, 2021 and year ending December 31, 2020, current assets as at December 31, 2021 and December 31, 2020, and net assets as at January 1, 2021 and December 31, 2021 for the 2021 year ended, as well as January 1, 2020 and December 31, 2020, for the 2020 year ended. Our audit on the financial statements for the year ended December 31, 2020 was modified accordingly because of the possible effects of this limitation in scope.

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the *Auditors' Responsibilities for the Audit of the Financial Statements* section of our report. We are independent of the organization in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our qualified opinion.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with Canadian accounting standards for public sector entities, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the organization's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the organization or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the organization's financial reporting process.



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INDEPENDENT AUDITORS' REPORT (CONTINUED)

Auditors' Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the organization's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the organization's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the organization to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

St. Thomas, Ontario

Graham Scott Enns LLP

January 27, 2022

CHARTERED PROFESSIONAL ACCOUNTANTS Licensed Public Accountants

Statement of Financial Position As At December 31, 2021

	2021	2020
	\$	\$
FINANCIAL ASSETS	(02.02)	
Cash	693,036	763,738
Short term investments (Note 2)	321,031	319,945
Accounts receivable	55,458	66,228
	1,069,525	1,149,911
LIABILITIES		
Accounts payable and accrued liabilities	81,378	50,541
Deferred revenues (Note 4)	504,149	466,971
TOTAL LIABILITIES	585,527	517,512
NET FINANCIAL ASSETS	483,998	632,399
NON-FINANCIAL ASSETS		
Prepaids	21,528	-
Tangible capital assets (Pages 20 and 21)	<u>1,993,913</u>	1,690,828
	2,015,441	1,690,828
ACCUMULATED SURPLUS (NOTE 5)	2,499,439	2,323,227

Statement of Operations and Accumulated Surplus For The Year Ended December 31, 2021

REVENUES Camping and day use - user fees Municipal levies (Note 6) Ontario and Federal works programs (Note 12) Other provincial grants Watershed stewardship - user fees and permits	2021 Budget (Unaudited-Note 8) \$ 591,916 390,906 50,378 16,685 57,597	2021 Actual <u>\$</u> 585,051 391,252 179,429 114,213 95,994	2020 Actual <u>\$</u> 585,889 382,538 157,276 11,390 43,559
Ministry of Natural Resource and Forestry grants Federal grants Interest	53,775 41,215 18,035 - 1,220,507	95,994 53,141 41,215 3,928 <u>1,087</u> <u>1,465,310</u>	43,339 73,876 41,215 14,034 <u>3,831</u> 1,313,608
EXPENDITURES (NOTE 7) Camping and day use (Page 18) Program expenditures-Mandated Programs (Page 17) Administrative expenditures (Page 19) Program expenditures-Watershed Stewardship (Page 17) Special projects, surveys and studies (Page 18) Amortization (Page 20 and 21) Motor pool (Page 18)	617,319 319,033 141,195 95,211 81,313 40,731 4,405	587,796 312,545 157,174 88,043 105,149 40,731 (2,340)	567,878 298,167 164,226 85,034 58,204 36,010 (13,351)
SURPLUS FOR THE YEAR ACCUMULATED SURPLUS, BEGINNING OF YEAR	<u>1,299,207</u> <u>(78,700</u>)	<u>1,289,098</u> 176,212 <u>2,323,227</u>	<u>1,196,168</u> 117,440 <u>2,205,787</u>
ACCUMULATED SURPLUS, END OF YEAR (NOTE 5)	2,499,439	2,323,227

Statement of Change in Net Financial Assets For The Year Ended December 31, 2021

	2021 Budget (Unaudited-Note 8) \$	2021 Actual <u>\$</u>	2020 Actual
ANNUAL SURPLUS (DEFICIT)	(78,700)	176,212	117,440
Amortization of tangible capital assets Acquisition of tangible capital assets Gain on sale of tangible capital assets Proceeds on sale of tangible capital assets Acquisition of prepaids	40,731	40,731 (343,816) (4,000) 4,000 (21,528)	36,010 (98,997) - -
CHANGE IN NET FINANCIAL ASSETS	(37,969)	(148,401)	54,453
NET FINANCIAL ASSETS, BEGINNING OF YEAR	632,399	632,399	577,946
NET FINANCIAL ASSETS, END OF YEAR	594,430	483,998	632,399

Statement of Cash Flows For The Year Ended December 31, 2021

	2021 \$	2020 \$
	<u> </u>	<u> </u>
CASH FLOWS FROM OPERATING ACTIVITIES		
Surplus for the year	176,212	117,440
Items not affecting cash:	,	,
Amortization of tangible capital assets	40,730	36,010
Gain on disposal of tangible capital assets	(4,000)	-
Amortization of deferred capital contributions	(25,753)	
	187,189	153,450
Change in non-cash working capital balances:		
Accounts receivable	10,769	7,704
Accounts payable and accrued liabilities	30,837	8,339
Deferred revenues	12,932	(3,493)
Prepaids	(21,528)	
		1.66.000
	220,199	166,000
CACH ELOWC EDOM INVECTING A CTIVITIES		
CASH FLOWS FROM INVESTING ACTIVITIES Proceeds on sale of investments	210 045	217 262
Proceeds on sale of investments	319,945	317,263
Capital funding received	(321,031) <u>50,000</u>	(319,945) <u>349,253</u>
Capital funding received	30,000	
	48,914	346,571
	-10,014	
CASH FLOWS FROM CAPITAL ACTIVITIES		
Purchase of tangible capital assets	(343,815)	(98,997)
Proceeds on disposal of tangible capital assets	4,000	-
	(339,815)	(98,997)
NET CHANGE IN CASH DURING THE YEAR	(70,702)	413,574
CASH, BEGINNING OF YEAR	763,738	350,164
CASH, END OF YEAR	<u>693,036</u>	763,738

Notes to the Financial Statements For The Year Ended December 31, 2021

PURPOSE OF THE ORGANIZATION

Catfish Creek Conservation Authority (the "organization") is established under the Conservation Authorities Act of Ontario to further the conservation, restoration, development and management of natural resources, other than gas, oil, coal and minerals, for the watershed within its jurisdiction. This jurisdiction includes areas in the City of St. Thomas, the Municipality of Central Elgin, the Town of Aylmer, the Township of South-West Oxford and the Township of Malahide. The organization is also a registered charity and as such is exempt from income taxes under paragraph 149(1)(f) of the Income Tax Act.

1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The financial statements of the organization are prepared by management in accordance with Canadian generally accepted accounting principles for organizations operating in the local government sector as recommended by the Public Sector Accounting Board of Chartered Professional Accountants - Canada. Significant aspects of the accounting policies adopted by the organization are as follows:

Accounting Estimates

The preparation of these financial statements in conformity with Canadian accounting standards for public sector entities requires management to make estimates and assumptions that affect the reported amount of assets and liabilities, the disclosure of contingent assets and liabilities at the date of the financial statements, and the reported amounts of revenues and expenditures during the current period. These estimates are reviewed periodically and adjustments are made to income as appropriate in the year they become known. There are no significant estimates.

Financial Instruments

Measurement of financial instruments

The organization initially measures its financial assets and liabilities at fair value, except for certain non-arm's length transactions.

The organization subsequently measures all its financial assets and financial liabilities at amortized cost, except for cash, which is measured at fair value. Changes in fair value are recognized in the statement of changes in net financial assets until they are realized, at which time they are recognized in surplus for the year.

Financial assets measured at amortized cost include short term investments and accounts receivable.

Notes to the Financial Statements For The Year Ended December 31, 2021

1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

Financial Instruments (continued)

Financial liabilities measured at amortized cost include accounts payable and accrued liabilities and deferred revenue.

Revenue Recognition

Revenue is recognized as follows:

- Municipal levy revenue is recognized in full once the Municipalities approve the levied amount.
- Campground rental revenue is recognized when the campsite is used. For seasonal campground rentals the revenue is recognized over the camping season to which it relates.
- Grant revenue and government transfers are recognized authorized or the eligibility criteria has been met.
- Donation and sponsorship revenue is recognized when received, unless for specified purpose.
- Funds received, including capital grants and donations for a specified purpose, are amortized and brought into revenue in which the corresponding expense is incurred.

Classification of Expenditures

Expenditures are reported in four main categories, which follow the classifications designated by the Ministry of Natural Resources and Forestry for program grants. By following these guidelines, there will be consistency of reporting by the Conservation Authorities in Ontario. These are further explained as follows:

- General administration expenditures include those associated with head office functions other than technical staff and associated programs.
- Water and related land management expenditures include program administration, capital works for water related projects along with associated programs such as floodplain regulations, conservation services, dam operation and maintenance.
- Conservation and recreation land management expenditures include capital works for recreation related projects along with associated programs such as wildlife conservation services.
- Other operational expenditures include conservation areas, special employment projects, vehicles and equipment operations.

Notes to the Financial Statements For The Year Ended December 31, 2021

1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

Tangible Capital Assets

Tangible capital assets are recorded at cost which includes all amounts that are directly attributable to acquisition, construction, development or betterment of the asset. The cost, less residual value of the tangible capital asset, is amortized on a straight-line basis over its estimated useful life as follows:

Buildings	50 years
Dams	100 years
Bridges, boardwalks and other wood structures	30 years
Water services and wells	50 years
Equipment	30 years
Hydro services	50 years
Vehicles	8 years

Assets under construction are not amortized until the asset is available for productive use.

Tangible capital assets received as contributions are recorded at their fair value at the date of receipt and also are recorded as deferred revenue and amortized over their useful life of the asset.

Non-Financial Assets

Non-financial assets are not available to discharge existing liabilities and are held for use in the provision of services. They have useful lives extending beyond the current year and are not intended for sale in the ordinary course of operations. The change in non-financial assets during the year, together with the annual surplus or deficit, provides the Change in Net Financial Assets for the year.

Reserves

The organization sets up internal reserves for campground operations, capital replacement, legal and other items in order to ensure funds are available to finance shortfalls. These reserves are replenished from operating surplus as directed by the board of directors.

Contaminated Sites

The organization may be exposed to litigation or other costs of remediation due to contaminated properties. A liability for remediation is recognized in the financial statements when an environmental standard exists, contamination exceeds the standard, the organization is directly responsible for the remediation and a reasonable estimate of the liability can be made. As at December 31, 2021 there were no properties that the organization was responsible to remedy and as such no liability has been accrued.

Notes to the Financial Statements For The Year Ended December 31, 2021

2. SHORT TERM INVESTMENTS

	2021 	2020
GIC, 0.35%, matures on June 30, 2022 GIC, 0.55%, matures on June 28, 2021	321,031	319,945
	321,031	319,945

3. RESERVES

The organization has established a number of internal reserves in order to ensure that funds are available to support future activities. The following reserves have been established:

Operational Reserve

The purpose of the operational reserve is to use any accumulated funds for the payment of expenditures that are not covered by government funding.

Capital Acquisition Reserve

This fund has been established to support the acquisition of various tangible capital assets as they become due for replacement.

Special Programs Reserve

This fund has been established to support funds designated by donors for special conservation projects to be carried out in the watershed.

Land Acquisition Reserve

This fund has been established to support the acquisition of environmentally significant properties that would further the objectives of the organization.

Conservation Areas Development Reserve

This fund has been established to support the development of environmentally significant properties that would further the objectives of the organization.

The reserve fund transfers for the year are outlined in the Schedule of Internal Reserves on page 16 of the financial statements.

Notes to the Financial Statements For The Year Ended December 31, 2021

4. DEFERRED REVENUES

	2021 <u>\$</u>	2020
Camping deposits Grant	115,847 14,802	101,432 16,286
Capital donations	<u> </u>	349,253
	<u> </u>	466,971

5. ACCUMULATED SURPLUS

The accumulated surplus balance consists of general fund, balances in reserves and investment in tangible capital assets and is made up as follows:

	2021 	2020
General fund	<u>(4,294</u>)	(12,369)
Reserves funds:		
Operational reserve	291,289	229,248
Capital acquisition reserve	117,970	98,678
Special programs reserve	225,823	195,447
Land acquisition reserve	85,757	75,757
Conservation areas development reserve	<u> </u>	113,988
_	795,713	713,118
Invested in tangible capital assets	1,708,020	1,622,478
	2,499,439	2,323,227

Notes to the Financial Statements For The Year Ended December 31, 2021

6. MUNICIPAL LEVIES

The municipalities that participate as members of CCCA and their corresponding financial levies are as follows:

	2021 	2020
Township of Malahide	165,559	163,309
Municipality of Central Elgin	96,553	93,804
Town of Aylmer	94,017	91,304
City of St. Thomas	21,379	20,767
Township of South-West Oxford	13,744	13,354
	391,252	382,538

The municipal levy for the Township of Malahide noted above includes a special levy of \$28,315 (2020 - \$29,932) related to the ice management program in Port Bruce.

7. SUPPLEMENTARY INFORMATION:

	2021	2020
	\$	\$
Current fund expenditures by object:		
Amortization	40,732	36,010
Insurance	51,838	43,179
Municipal taxes	8,772	8,606
Other program expenditures	417,868	401,488
Salaries, wages and employee benefits	769,888	706,885
	1,289,098	1,196,168

Notes to the Financial Statements For The Year Ended December 31, 2021

8. BUDGETED AMOUNTS

The budget figures presented in these financial statements are based upon the 2021 budget approved by the board. Adjustments to budgeted values were required to provide comparative budget values based on the full accrual basis of accounting. The chart below reconciles the approved budget with the budget figures presented in these financial statements. Budget amounts are unaudited.

	Approved Budget \$	Adjustments \$	PSAB Budget
REVENUES			
Camping and day use	591,916	-	591,916
Municipal levies	390,906	-	390,906
Ontario and Federal works programs	50,378	-	50,378
Donations and sponsorships	378,028	(324,253)	53,775
Watershed stewardship - user fees and permits	57,597	-	57,597
Ministry of Natural Resource and Forestry Grants	41,215	-	41,215
Federal grants	18,035	-	18,035
Other provincial grants	16,685	-	16,685
Reserves	128,122	(128,122)	-
Prior year surplus	594	(594)	-
	1,673,476	(452,969)	1,220,507
EXPENDITURES			
Camping and day use	617,319	-	617,319
Program expenditures			
- Mandated Programs	319,033	-	319,033
- Watershed Stewardship	95,211	-	95,211
Administration	141,195	-	141,195
Special projects, surveys and studies	462,313	(381,000)	81,313
Motor pool	38,405	(34,000)	4,405
Amortization		40,731	40,731
	1,673,476	(374,269)	1,299,207
SURPLUS (DEFICIT) FOR THE YEAR	<u> </u>	<u>(78,700</u>)	(78,700)

Notes to the Financial Statements For The Year Ended December 31, 2021

9. FINANCIAL INSTRUMENT RISK

Risks and Concentrations

The organization is exposed to various risks through its financial instruments. The following analysis provides a measure of the organization's risk exposure and concentrations at the statement of financial position date.

Liquidity Risk

Liquidity risk is the risk that the organization will encounter difficulty in meeting obligations associated with financial liabilities. The organization is exposed to this risk mainly in respect of its accounts payable and accrued liabilities. Management does not feel this risk is significant as no financial liabilities of the organization were in default during the period and the organization was not subject to any covenants during the period.

Credit Risk

Credit risk is the risk that one party to a financial instrument will cause a financial loss for the other party by failing to discharge an obligation. The organization's main credit risk relates to its accounts receivable. Management does not feel this risk is significant.

It is management's opinion that the entity is not exposed to any significant market, interest rate, foreign currency or price risk.

There were changes in the risk assessments from the previous year.

10. DONATED SERVICES

Community members have volunteered their time and talents to the organization. Since these services are not normally purchased and because of the difficulty of determining their fair value, donated services are not recognized in these statements.

11. GROUP RRSP

The organization has established a Group RRSP plan for all regular full-time employees. Under the terms of the plan, the organization and the employee are required to make contributions equivalent to 5% of the employee's gross salary. The total cost of this plan for the year was approximately \$21,900 (2020 - \$18,600).

Notes to the Financial Statements For The Year Ended December 31, 2021

12. CANADIAN EMERGENCY WAGE SUBSIDY

During the year, the organization experienced a reduction in revenue that qualified the organization to recover a portion of its wages under the Canada Emergency Wage Subsidy (CEWS) program. The organization received \$98,442 (2020 - \$72,631) for the CEWS program. These payments under the CEWS program of have been reported in the statement of operations as Ontario and Federal Works Programs.

13. SIGNIFICANT EVENT

During and subsequent to the year end, the organization was exposed to economic risks associated with the coronavirus pandemic. These risks are beyond the organization's control. The impact of these risks cannot be identified at this time but could impact the organization's operations, future net earnings, cash flows and financial condition. The organization is mitigating the impacts of any potential risks by utilizing all available government programs and modifying its service deliveries.

14. COMPARATIVE FIGURES

Certain comparative figures presented in the financial statements have been reclassified to conform to the presentation adopted in the current year.

Schedule of Internal Reserves For The Year Ended December 31, 2021

	2021	2020				
Operational Reserve	<u> </u>					
BALANCE, BEGINNING OF YEAR	229,248	188,183				
Transfer from annual surplus Transfer to annual surplus	70,000 <u>(7,959</u>)	115,670 <u>(74,605</u>)				
BALANCE, END OF YEAR	291,289	229,248				
Capital Acquisition Reserve						
BALANCE, BEGINNING OF YEAR	98,678	80,928				
Transfer from annual surplus Transfer to annual surplus	50,000 <u>(30,708</u>)	17,750				
BALANCE, END OF YEAR	117,970	98,678				
Special Programs Reserve						
BALANCE, BEGINNING OF YEAR	195,447	169,956				
Transfer from annual surplus Transfer to annual surplus	43,763 (13,387)	35,300 (9,809)				
BALANCE, END OF YEAR	225,823	195,447				
Land Acquisition Reserve						
BALANCE, BEGINNING OF YEAR	75,757	75,757				
Transfer from annual surplus Transfer to annual surplus	10,000	-				
BALANCE, END OF YEAR	85,757	75,757				
Conservation Areas Development Reserve						
BALANCE, BEGINNING OF YEAR	113,988	75,054				
Transfer from annual surplus Transfer to annual surplus	50,000 <u>(89,114</u>)	80,000 <u>(41,066</u>)				
BALANCE, END OF YEAR	74,874	113,988				

Schedule of Program Expenditures For The Year Ended December 31, 2021

PROGRAM EXPENDITURES	2021 	2020 \$
Mandated Programs		
Flood forecast and warning	199,973	180,668
Plan input	46,246	39,778
Ice management	30,815	34,932
Technical studies	16,172	15,570
Flood control structures	14,100	21,584
Watershed planning	5,239	5,635
Watershed Stewardship Programs	312,545	298,167
Conservation information and education	43,054	30,995
Watershed stewardship	19,359	21,905
Tree planting	18,181	16,716
Water management programs	6,255	12,205
Woodlot management	1,194	3,213
	88,043	85,034
Total Program Expenditures	400,588	383,201

Schedule of Other Expenditures For The Year Ended December 31, 2021

Camping and Day Use

Campground wages Campground expenses Utilities Maple syrup program	2021 <u>\$</u> 357,257 145,291 73,493 <u>11,755</u>	2020 <u>\$</u> 326,394 134,297 70,353 <u>36,834</u>					
	587,796	567,878					
Special Projects, Surveys and Studies							
	2021 	2020 					
Other conservation lands	78,850	40,006					
Special projects - other Special projects - Springwater Conservation Area	16,360 9,619	2,618 14,420					
Special projects - contract services	320	1,160					
	105,149	58,204					
Motor Pool	Motor Pool						
	2021	2020					
	\$	\$					
Insurance and licences	12,534	7,945					
Fuel	10,368	6,923					
Maintenance and general repairs	<u>6,803</u>	7,675					
	29,705	22,543					
Less: internal charges for usage	(32,045)	(35,894)					
0 0	(2,340)	(13,351)					

Schedule of Administrative Expenditures For The Year Ended December 31, 2021

	2021	2020
	\$	\$
WAGES AND BENEFITS		
Administrative staff salaries	70,553	86,368
Employee benefits	15,053	20,831
	85,606	107,199
GENERAL EXPENSES	26 (95	0.255
Professional fees	26,685	9,255
Conservation Ontario Levy Insurance and taxes	19,400	19,797
	5,731	5,156
General expenses	2,008	3,704
Bank charges and interest	<u> </u>	<u>426</u> 38,338
	<u> </u>	38,338
RENT AND UTILITY SERVICES		
Telephone	2,152	2,125
Light, heat, power and water	132	132
Office cleaning and maintenance	44	401
	2,328	2,658
TRAVEL EXPENSES AND ALLOWANCE		
Members allowances and expenses	5,892	5,625
Staff mileage and expenses	951	293
	6,843	5,918
EQUIPMENT PURCHASES AND RENTAL		
Equipment purchase and rental	3,436	4,659
Equipment maintenance	2,203	2,372
	5,639	7,031
MATERIAL AND SUPPLIES		1.40.6
Stationery and office supplies	1,731	1,426
Postage	43	1,656
	<u>1,774</u>	3,082
	157,174	164,226

Schedule of Tangible Capital Assets For The Year Ended December 31, 2021

	Cost Opening	Acquisitions	Disposals	Cost Ending	Accumulated Amortization Opening	Disposals	Amortization	Accumulated Amortization Ending	Net Book Value
ASSET TYPE									
Infrastructure Related									
Land	891,436	-	-	891,436	-	-	-	-	891,436
Buildings	667,515	188,966	-	856,481	299,918	-	15,261	315,179	541,302
Dams	216,100	-	-	216,100	105,773	-	2,161	107,934	108,166
Bridges, boardwalks and									
other wood structures	129,690	-	-	129,690	78,332	-	3,098	81,430	48,260
Water services and wells	78,926	-	-	78,926	34,839	-	1,579	36,418	42,508
Hydro services	44,510	<u> </u>	_	44,510	6,675		890	7,565	36,945
	2 0 2 0 1 5 5	100.077					22 000		1 ((0 (1=
	2,028,177	188,966		2,217,143	525,537		22,989	548,526	<u>1,668,617</u>
<u>General Capital</u>									
Equipment	105,842	-	-	105,842	53,965	-	2,921	56,886	48,956
Vehicles	197,974	41,454	24,557	214,871	160,660	24,557	14,821	150,924	63,947
	303,816	41,454	24,557	320,713	214,625	24,557	17,742	207,810	112,903
Work In Progress	98,997	168,295	54,899	212,393	<u> </u>	<u> </u>	<u> </u>	<u> </u>	212,393
Total Tangible Capital Assets	2,430,990	398,715	<u>79,456</u>	2,750,249	740,162	24,557	40,731	756,336	<u>1,993,913</u>

Schedule of Tangible Capital Assets For The Year Ended December 31, 2020

	Cost Opening	Acquisitions	Disposals	Cost Ending	Accumulated Amortization Opening	Disposals	Amortization	Accumulated Amortization Ending	Net Book Value
ASSET TYPE									
Infrastructure Related									
Land	891,436	-	-	891,436	-	-	-	-	891,436
Buildings	667,515	-	-	667,515	287,531	-	12,387	299,918	367,597
Dams	216,100	-	-	216,100	103,612	-	2,161	105,773	110,327
Bridges, boardwalks and									
other wood structures	129,690	-	-	129,690	74,646	-	3,686	78,332	51,358
Water services and wells	78,926	-	-	78,926	33,260	-	1,579	34,839	44,087
Hydro services	44,510	<u> </u>		44,510	5,785		890	6,675	37,835
	2,028,177			2,028,177	504,834	<u> </u>	20,703	525,537	1,502,640
<u>General Capital</u>									
Equipment	105,842	-	-	105,842	50,888	-	3,077	53,965	51,877
Vehicles	197,974		_	197,974	148,430		12,230	160,660	37,314
	202.017			202.01/	100 210		15 205	214 (25	
	303,816			303,816	<u>199,318</u>		15,307	214,625	<u>89,191</u>
Work In Progress		98,997		98,997	<u> </u>	<u> </u>	<u> </u>	<u> </u>	98,997
Total Tangible Capital Assets	2,331,993	98,997		2,430,990	704,152	<u> </u>	36,010	740,162	1,690,828