



**CATFISH CREEK  
CONSERVATION AUTHORITY**

**2024  
FINAL BUDGET**

**February 21, 2024**

**CATFISH CREEK CONSERVATION AUTHORITY**  
**DRAFT BUDGET 2024**  
**SUMMARY OF REVENUE AND EXPENDITURES**  
last modified February 21, 2024

|                                       | <b>2024<br/>Budget</b> | <b>2023<br/>Budget</b> | <b>2023<br/>Actual</b> |
|---------------------------------------|------------------------|------------------------|------------------------|
| <b>REVENUE</b>                        |                        |                        |                        |
| Provincial Grants (Transfer Payments) | \$41,215.00            | \$41,215.00            | \$41,215.00            |
| Other Provincial Grants               | \$40,439.00            | \$46,886.24            | \$18,570.88            |
| Federal Grants                        | \$138,710.18           | \$131,000.00           | \$230,503.83           |
| Employment Program Grants             | \$15,000.00            | \$20,000.00            | \$11,869.00            |
| Municipal General Levies              | \$442,474.36           | \$405,939.78           | \$406,289.78           |
| Donations/Sponsorships                | \$20,529.35            | \$34,300.00            | \$55,949.84            |
| Camp User Fees & Sales                | \$727,649.00           | \$709,800.00           | \$705,648.41           |
| Maple Syrup                           | \$41,080.00            | \$32,600.00            | \$61,637.42            |
| Other Revenue                         | \$84,199.61            | \$73,449.00            | \$126,428.02           |
| Previous Year's Surplus (Deficit)     | \$9,204.92             | \$3,346.53             | \$2,565.73             |
| TOTAL To/From Reserves                | \$191,573.04           | \$138,194.45           | \$44,329.09            |
| <b>TOTAL REVENUE</b>                  | <b>\$1,752,074.46</b>  | <b>\$1,636,731.00</b>  | <b>\$1,705,007.00</b>  |

  

|                                                        | <b>2024<br/>Budget</b> | <b>2023<br/>Budget</b> | <b>2023<br/>Actual</b> |
|--------------------------------------------------------|------------------------|------------------------|------------------------|
| <b>MANDATORY PROGRAMS</b>                              |                        |                        |                        |
| 1 RISK OF CERTAIN NATURAL HAZARDS (Corporate Services) | \$151,475.78           | \$141,671.76           | \$118,743.68           |
| 2 FLOOD FORECASTING & WARNING                          | \$268,934.00           | \$287,275.69           | \$265,203.50           |
| 3 DROUGHT AND LOW WATER RESPONSE                       | \$17,732.88            | \$16,989.59            | \$15,001.98            |
| 4 ICE MANAGEMENT                                       | \$25,797.86            | \$24,223.56            | \$23,906.86            |
| 5 INFRASTRUCTURE (Dam)                                 | \$24,766.80            | \$24,921.85            | \$23,197.34            |
| 6&7 ACT REVIEWS & PLAN REVIEW                          | \$3,267.81             | \$4,877.68             | \$4,098.43             |
| 8 ADMININSTRATING & ENFORCING THE ACT (Section 28)     | \$46,949.19            | \$46,453.38            | \$40,137.19            |
| 9-11 CONSERVATION AND MANAGEMENT OF LANDS              | \$86,900.35            | \$81,932.73            | \$105,962.29           |
| 12 WATER QUALITY (PGMN & PSMP)                         | \$9,366.44             | \$12,487.14            | \$16,439.77            |
| 13 SOURCE PROTECTION                                   | \$4,500.00             | \$5,947.09             | \$2,626.93             |
| <b>SUB TOTAL: MANDATORY PROGRAMS Expenditures</b>      | <b>\$639,691.11</b>    | <b>\$646,780.47</b>    | <b>\$615,317.97</b>    |
| <b>OTHER PROGRAMS AND SERVICES</b>                     |                        |                        |                        |
| WATERSHED STEWARDSHIP                                  | \$19,877.23            | \$27,347.00            | \$25,040.10            |
| ENVIRONMENTAL EDUCATION                                | \$13,753.61            | \$7,720.00             | \$12,032.50            |
| SPECIAL & CAPITAL PROJECTS                             | \$206,485.18           | \$91,075.00            | \$6,791.91             |
| VEHICLE & EQUIPMENT OPERATIONS                         | \$75,319.80            | \$95,893.00            | \$41,573.75            |
| MAPLE SYRUP PROGRAM                                    | \$45,080.00            | \$83,759.37            | \$79,858.53            |
| SPRINGWATER CONSERVATION AREA                          | \$751,867.53           | \$684,156.16           | \$681,620.35           |
| <b>SUB TOTAL: OTHER PROGRAMS Expenditures</b>          | <b>\$1,112,383.35</b>  | <b>\$989,950.53</b>    | <b>\$846,917.14</b>    |
| <b>TOTAL EXPENSES</b>                                  | <b>\$1,752,074.46</b>  | <b>\$1,636,731.00</b>  | <b>\$1,462,235.11</b>  |
|                                                        |                        |                        |                        |
| <b>NET Profit (Loss)</b>                               | <b>\$0.00</b>          | <b>\$0.00</b>          | <b>\$242,771.89</b>    |

**CATFISH CREEK CONSERVATION AUTHORITY**  
**DRAFT BUDGET 2024**  
**REVENUE SOURCES**

| PROGRAM                                                | 2024 BUDGET<br>TOTALS  | MNRF GRANT          | GENERAL LEVY         | OTHER<br>PROVINCIAL<br>GRANTS | EMPLOYMENT<br>GRANTS | FEDERAL<br>GRANTS    | DEFERRED<br>REVENUE | RESERVES             | SURPLUS<br>(DEFICIT) | DONATIONS           | INCOME               |
|--------------------------------------------------------|------------------------|---------------------|----------------------|-------------------------------|----------------------|----------------------|---------------------|----------------------|----------------------|---------------------|----------------------|
| 1 RISK OF CERTAIN NATURAL HAZARDS (Corporate Services) | \$ 151,475.78          | \$ -                | \$ 102,813.38        | \$ -                          |                      |                      |                     | \$ 22,957.48         | \$ 9,204.92          | \$ 1,000.00         | \$ 15,500.00         |
| 2 FLOOD FORECASTING & WARNING                          | \$ 268,934.00          | \$ 41,215.00        | \$ 201,780.00        | \$ 25,939.00                  |                      |                      |                     |                      |                      |                     |                      |
| 3 DROUGHT AND LOW WATER RESPONSE                       | \$ 17,732.88           |                     | \$ 17,732.88         |                               |                      |                      |                     |                      |                      |                     |                      |
| 4 ICE MANAGEMENT                                       | \$ 25,797.86           | \$ -                | \$ 25,797.86         |                               |                      |                      |                     |                      |                      |                     |                      |
| 5 INFRASTRUCTURE (Dam)                                 | \$ 24,766.80           | \$ -                | \$ 24,766.80         | \$ -                          |                      |                      |                     |                      |                      |                     |                      |
| 6&7 ACT REVIEWS & PLAN REVIEW                          | \$ 3,267.81            |                     | \$ 3,267.81          |                               |                      |                      |                     |                      |                      |                     |                      |
| 8 ADMININSTRATING & ENFORCING THE ACT (Section 28)     | \$ 46,949.19           | \$ -                | \$ 41,949.19         |                               |                      |                      |                     |                      |                      |                     | \$ 5,000.00          |
| 9-11 CONSERVATION AND MANAGEMENT OF LANDS              | \$ 86,900.35           |                     | \$ 15,000.00         | \$ 10,000.00                  |                      | \$ 24,125.00         |                     | \$ 10,000.00         |                      | \$ 14,229.35        | \$ 13,546.00         |
| 12 WATER QUALITY (PGMN & PSMP)                         | \$ 9,366.44            |                     | \$ 9,366.44          |                               |                      |                      |                     |                      |                      |                     |                      |
| 13 SOURCE PROTECTION                                   | \$ 4,500.00            |                     |                      | \$ 4,500.00                   |                      |                      |                     |                      |                      |                     |                      |
| <b>SUB TOTAL: MANDATED PROGRAMS Revenue</b>            | <b>\$ 639,691.11</b>   | <b>\$ 41,215.00</b> | <b>\$ 442,474.36</b> | <b>\$ 40,439.00</b>           | <b>\$ -</b>          | <b>\$ 24,125.00</b>  | <b>\$ -</b>         | <b>\$ 32,957.48</b>  | <b>\$ 9,204.92</b>   | <b>\$ 15,229.35</b> | <b>\$ 34,046.00</b>  |
| WATERSHED STEWARDSHIP                                  | \$ 19,877.23           |                     |                      | \$ -                          |                      |                      |                     | \$ 11,277.23         |                      | \$ 300.00           | \$ 8,300.00          |
| ENVIRONMENTAL EDUCATION                                | \$ 13,753.61           |                     |                      |                               |                      |                      |                     | \$ 2,100.00          |                      | \$ -                | \$ 11,653.61         |
| SPECIAL & CAPITAL PROJECTS                             | \$ 206,485.18          |                     |                      |                               |                      | \$ 114,585.18        | \$ -                | \$ 90,700.00         |                      |                     | \$ 1,200.00          |
| VEHICLE & EQUIPMENT OPERATIONS                         | \$ 75,319.80           |                     |                      |                               |                      |                      |                     | \$ 46,319.80         |                      |                     | \$ 29,000.00         |
| MAPLE SYRUP PROGRAM                                    | \$ 45,080.00           |                     |                      |                               |                      |                      |                     | \$ -                 |                      | \$ 4,000.00         | \$ 41,080.00         |
| SPRINGWATER CONSERVATION AREA                          | \$ 751,867.53          |                     |                      |                               | \$ 15,000.00         |                      |                     | \$ 8,218.53          |                      | \$ 1,000.00         | \$ 727,649.00        |
| <b>SUB TOTAL: OTHER PROGRAMS Revenue</b>               | <b>\$ 1,112,383.35</b> | <b>\$ -</b>         | <b>\$ -</b>          | <b>\$ -</b>                   | <b>\$ 15,000.00</b>  | <b>\$ 114,585.18</b> | <b>\$ -</b>         | <b>\$ 158,615.56</b> | <b>\$ -</b>          | <b>\$ 5,300.00</b>  | <b>\$ 818,882.61</b> |
| <b>TOTALS</b>                                          | <b>\$ 1,752,074.46</b> | <b>\$ 41,215.00</b> | <b>\$ 442,474.36</b> | <b>\$ 40,439.00</b>           | <b>\$ 15,000.00</b>  | <b>\$138,710.18</b>  | <b>\$ -</b>         | <b>\$ 191,573.04</b> | <b>\$ 9,204.92</b>   | <b>\$ 20,529.35</b> | <b>\$ 852,928.61</b> |

**CATFISH CREEK CONSERVATION AUTHORITY  
2023 MUNICIPAL GENERAL LEVY COMPARISON**

| Municipality                   | CVA Apport. % | 2023 General Levy | General Levy Change Due to New CVA | 2023 General Levy With New CVA | Proposed General Levy Increase 9% | 2024 Total Levy   |
|--------------------------------|---------------|-------------------|------------------------------------|--------------------------------|-----------------------------------|-------------------|
| Aylmer, Town of                | 25.5975%      | 105,065.74        | -1,155.30                          | 103,910.44                     | 9,351.94                          | 113,262.37        |
| Central Elgin, Municipality of | 27.9653%      | 112,451.41        | 1,070.87                           | 113,522.28                     | 10,217.00                         | 123,739.28        |
| Malahide, Township of          | 36.8620%      | 149,593.68        | 43.84                              | 149,637.52                     | 13,467.38                         | 163,104.90        |
| South-West Oxford, Township of | 3.4537%       | 14,032.93         | -12.99                             | 14,019.94                      | 1,261.79                          | 15,281.74         |
| St. Thomas, City of            | 6.1215%       | 24,796.02         | 53.58                              | 24,849.60                      | 2,236.46                          | 27,086.07         |
|                                | <b>100%</b>   | <b>405,939.78</b> | <b>0.00</b>                        | <b>405,939.78</b>              | <b>36,534.58</b>                  | <b>442,474.36</b> |

**Footnotes:**

\* Levies partially support the costs of operating the provincially mandated responsibilities of municipal plan input and review.  
Operating grants for provincially mandated responsibilities flatlined in 2000, then were cut by half in 2019.

**Data for Calculation of Sliding Scale of Grants and Levy for 2024**

| Municipality                   | % of Municipality in Watershed | Current Value Assessment (CVA) for Municipality | Current Value Assessment (CVA) in Watershed | CVA Based Apportionment Percentage |
|--------------------------------|--------------------------------|-------------------------------------------------|---------------------------------------------|------------------------------------|
| Aylmer, Town of                | 100%                           | 755584275                                       | 755,584,275.00                              | 25.5975%                           |
| Central Elgin, Municipality of | 40%                            | 2063691519                                      | 825,476,607.64                              | 27.9653%                           |
| Malahide, Township of          | 82%                            | 1326938185                                      | 1,088,089,311.50                            | 36.8620%                           |
| South-West Oxford, Township of | 8%                             | 1274309425                                      | 101,944,754.00                              | 3.4537%                            |
| St. Thomas, City of            | 4%                             | 4517376589                                      | 180,695,063.56                              | 6.1215%                            |
|                                |                                | <b>9,937,899,993</b>                            | <b>2,951,790,012</b>                        | <b>100%</b>                        |

The apportionment figures are calculated from assessment data provided by the Municipal Property Assessment Corporation (MPAC), and further revised based on the Conservation Authority Levies Regulation (Ontario Regulation 670/00 under the Conservation Authorities Act). The apportionment figures are calculated from assessment data provided by the Municipal Property Assessment Corporation (MPAC), and further revised based on the Conservation Authority Levies Regulation (Ontario Regulation 670/00 under the Conservation Authorities Act).

**CATFISH CREEK CONSERVATION AUTHORITY**  
**DRAFT BUDGET 2024**  
**LEVY/SPECIAL LEVY/GRANT REVENUE APPORTIONMENT SUMMARY**

| PROGRAM                                                | BUDGETED 2023<br>LEVY | ACTUAL 2023<br>LEVY | BUDGETED 2024<br>LEVY | BUDGETED MNRF<br>GRANT Budgeted<br>2023 | ACTUAL 2023<br>MNRF Grant | BUDGETED 2024<br>MNRF GRANT | TOTAL 2024<br>PROGRAM<br>EXPENSES |                     |
|--------------------------------------------------------|-----------------------|---------------------|-----------------------|-----------------------------------------|---------------------------|-----------------------------|-----------------------------------|---------------------|
| 1 RISK OF CERTAIN NATURAL HAZARDS (Corporate Services) | 53,365.04             | 56,176.39           | 102,813.38            |                                         |                           |                             | \$151,475.78                      |                     |
| 2 FLOOD FORECASTING & WARNING                          | 220,121.54            | 229,908.16          | 201,780.00            | 41,215.00                               | 41,215.00                 | 41,215.00                   | \$268,934.00                      |                     |
| 3 DROUGHT AND LOW WATER RESPONSE                       | 16,989.59             | 15,001.37           | 17,732.88             |                                         |                           |                             | \$17,732.88                       |                     |
| 4 ICE MANAGEMENT                                       | 24,223.56             | 23,906.43           | 25,797.86             |                                         |                           |                             | \$25,797.86                       |                     |
| 5 INFRASTRUCTURE (Dam)                                 | 24,921.85             | 22,384.27           | 24,766.80             |                                         |                           |                             | \$24,766.80                       |                     |
| 6&7 ACT REVIEWS & PLAN REVIEW                          | 4,877.68              | 4,098.43            | 3,267.81              |                                         |                           |                             | \$3,267.81                        |                     |
| 8 ADMININSTRATING & ENFORCING THE ACT (Section 28)     | 38,953.38             | 32,734.93           | 41,949.19             |                                         |                           |                             | \$46,949.19                       |                     |
| 9-11 CONSERVATION AND MANAGEMENT OF LANDS              | 10,000.00             | 10,000.00           | 15,000.00             |                                         |                           |                             | \$86,900.35                       |                     |
| 12 WATER QUALITY (PGMN & PSMP)                         | 12,487.14             | 12,079.80           | 9,366.44              |                                         |                           |                             | \$9,366.44                        |                     |
| 13 SOURCE PROTECTION                                   | 0.00                  | 0.00                | 0.00                  |                                         |                           |                             | \$4,500.00                        |                     |
| <b>SUB TOTAL: MANDATED PROGRAMS Expenditures</b>       | <b>405,939.78</b>     | <b>406,289.78</b>   | <b>442,474.36</b>     | <b>41,215.00</b>                        | <b>41,215.00</b>          | <b>41,215.00</b>            | <b>639,691.11</b>                 | Revenue: 483,689.36 |
| <b>OTHER PROGRAMS AND SERVICES</b>                     |                       |                     |                       |                                         |                           |                             |                                   | <b>156,001.75</b>   |
| WATERSHED STEWARDSHIP                                  |                       |                     |                       |                                         |                           |                             | \$19,877.23                       | ^ Short Funds ^     |
| ENVIRONMENTAL EDUCATION                                |                       |                     |                       |                                         |                           |                             | \$13,753.61                       |                     |
| CAPITAL PROJECTS                                       |                       |                     |                       |                                         |                           |                             | \$206,485.18                      |                     |
| VEHICLE & EQUIPMENT OPERATIONS                         |                       |                     |                       |                                         |                           |                             | \$75,319.80                       |                     |
| MAPLE SYRUP PROGRAM                                    |                       |                     |                       |                                         |                           |                             | \$45,080.00                       |                     |
| SPRINGWATER CONSERVATION AREA                          |                       |                     |                       |                                         |                           |                             | \$751,867.53                      |                     |
| To Reserves - Special Projects                         |                       |                     |                       |                                         |                           |                             |                                   |                     |
| To Reserves - General                                  |                       |                     |                       |                                         |                           |                             |                                   |                     |
| <b>SUB TOTAL: OTHER PROGRAMS Expenditures</b>          | <b>0.00</b>           | <b>0.00</b>         | <b>0.00</b>           | <b>0.00</b>                             | <b>0.00</b>               | <b>0.00</b>                 | <b>1,112,383.35</b>               |                     |
| <b>TOTALS</b>                                          | <b>405,939.78</b>     | <b>406,289.78</b>   | <b>442,474.36</b>     | <b>41,215.00</b>                        | <b>41,215.00</b>          | <b>41,215.00</b>            | <b>1,752,074.46</b>               |                     |

**CATFISH CREEK CONSERVATION AUTHORITY**  
**DRAFT BUDGET 2024**  
**TRANSFERS TO/FROM RESERVES**  
last modified February 21, 2024

| RESERVE NAME                               | Proposed BALANCE<br>Start Of 2024 | Budgeted Transfers To<br>Reserves | Budgeted Transfers From<br>Reserves | Proposed BALANCE<br>End Of 2024 | Category                 |
|--------------------------------------------|-----------------------------------|-----------------------------------|-------------------------------------|---------------------------------|--------------------------|
| <b>SPECIAL PROJECTS RESERVES:</b>          |                                   |                                   |                                     |                                 |                          |
| Bradley Creek                              | \$ 5,785.53                       |                                   |                                     | \$ 5,785.53                     | n/a                      |
| Commemorative Forest                       | \$ 3,451.49                       |                                   |                                     | \$ 3,451.49                     | n/a                      |
| ACCA                                       | \$ 22,335.00                      |                                   | -\$ 2,500.00                        | \$ 19,835.00                    | C.A. Lands               |
| Johnson Tract                              | \$ 3,088.50                       |                                   |                                     | \$ 3,088.50                     | n/a                      |
| Environmental Education (General)          | \$ 14,660.36                      |                                   |                                     | \$ 14,660.36                    | n/a                      |
| Environmental Education (ELP)              | \$ 2,109.54                       |                                   | -\$ 2,100.00                        | \$ 9.54                         | n/a                      |
| Special Projects Support                   | \$ 7,858.29                       |                                   |                                     | \$ 7,858.29                     | n/a                      |
| Art Trail                                  | \$ 8,310.00                       |                                   |                                     | \$ 8,310.00                     | n/a                      |
| Path of Honour                             | \$ 24,662.98                      |                                   | -\$ 5,000.00                        | \$ 19,662.98                    | Special Projects         |
| YNHA                                       | \$ 25,779.83                      |                                   | -\$ 2,500.00                        | \$ 23,279.83                    | C.A. Lands               |
| Springwater Forest                         | \$ 94,749.06                      |                                   | -\$ 5,000.00                        | \$ 89,749.06                    | C.A. Lands               |
| <b>SUB-TOTAL SPECIAL PROJECTS RESERVES</b> | <b>\$ 212,790.58</b>              | <b>\$ -</b>                       | <b>-\$ 17,100.00</b>                | <b>\$ 195,690.58</b>            |                          |
| <b>GENERAL RESERVES:</b>                   |                                   |                                   |                                     |                                 |                          |
| Working Capital                            | \$ 262,025.81                     |                                   | -\$ 22,957.48                       |                                 | Corporate Services       |
|                                            |                                   |                                   | \$ -                                |                                 | C.A. Lands               |
|                                            |                                   |                                   | -\$ 11,277.23                       |                                 | Watershed Stewardship    |
|                                            |                                   |                                   | -\$ 34,234.71                       | \$ 227,791.10                   |                          |
| Capital Acquisition                        | \$ 96,970.17                      |                                   | -\$ 22,319.80                       |                                 | Vehicle/Equip Operations |
|                                            |                                   |                                   |                                     |                                 | SPW C.A. Operations      |
| Land Acquisition                           | \$ 85,757.35                      | \$ -                              | -\$ 22,319.80                       | \$ 74,650.37                    |                          |
| SPW C.A. Development                       | \$ 211,549.18                     |                                   | -\$ 85,700.00                       |                                 | SPW CA Dev. Projects     |
|                                            |                                   |                                   | -\$ 24,000.00                       |                                 | Equipment Acquisition    |
|                                            |                                   | -\$ 8,218.53                      |                                     |                                 | SPW C.A. Operations      |
|                                            |                                   | -\$ 8,218.53                      | -\$ 109,700.00                      | \$ 93,630.65                    |                          |
| <b>SUB-TOTAL GENERAL RESERVES</b>          | <b>\$ 656,302.51</b>              | <b>-\$ 8,218.53</b>               | <b>-\$ 166,254.51</b>               | <b>\$ 481,829.47</b>            |                          |
| <b>TOTALS</b>                              | <b>\$ 869,093.09</b>              | <b>-\$ 8,218.53</b>               | <b>-\$ 183,354.51</b>               | <b>\$ 677,520.05</b>            |                          |

Minimum Balance:  
15% of budget

Minimum Balance:  
\$60,000.00

Minimum Balance:  
\$75,000.00

\$262,811.17

# CATFISH CREEK CONSERVATION AUTHORITY

## DRAFT BUDGET 2024

last modified February 21, 2024

| Code                                                          | Budget 2024   | Budget Subtotals | Budget 2023   | Actual 2023   |
|---------------------------------------------------------------|---------------|------------------|---------------|---------------|
| <b>1 RISK OF CERTAIN NATURAL HAZARDS (Corporate Services)</b> |               |                  |               |               |
| <b>Administration</b>                                         |               |                  |               |               |
| Wages & Benefits                                              | \$ 59,827.78  |                  | \$ 48,762.08  | \$ 46,893.98  |
| TRAVEL EXPENSES & ALLOWANCES                                  | \$ 5,800.00   |                  | \$ 8,150.00   | \$ -          |
| - FA Mtgs 9x5x\$50.00                                         | \$ 2,250.00   | \$ 2,250.00      |               | \$ 2,250.00   |
| - P/F Mtgs 2x5x\$20.00                                        | \$ 350.00     | \$ 350.00        |               | \$ 280.00     |
| - LMC Mtgs 2x5x\$50.00                                        | \$ 500.00     | \$ 500.00        |               | \$ 350.00     |
| - Interview Committee 2x2x\$50.00                             | \$ 200.00     | \$ 200.00        |               | \$ 250.00     |
| - Special Meetings 2x5x\$50.00                                | \$ 500.00     | \$ 500.00        |               | \$ -          |
| - MOECP Ag Rep Compensation                                   | \$ -          | \$ 1,350.00      |               | \$ -          |
| - Members Mileage                                             | \$ 1,000.00   | \$ 1,000.00      |               | \$ 1,016.28   |
| - Chair's Honorarium                                          | \$ 1,000.00   | \$ 1,000.00      |               | \$ 1,000.00   |
| - Meeting Expenses                                            | \$ -          | \$ 1,000.00      |               | \$ -          |
| Staff Mileage & Expenses                                      | \$ 500.00     |                  | \$ 600.00     | \$ 268.09     |
| Office Equipment Purchase                                     | \$ 500.00     |                  | \$ 1,000.00   | \$ 409.57     |
| Office Equipment Rental                                       | \$ 3,170.00   |                  | \$ 2,400.00   | \$ 3,167.27   |
| Office Equipment Maintenance                                  | \$ 3,228.00   |                  | \$ 2,700.00   | \$ 3,227.60   |
| Vehicle/Equipment Rental                                      | \$ 500.00     |                  | \$ 500.00     | \$ 358.13     |
| Uniforms                                                      | \$ 150.00     |                  | \$ 150.00     | \$ -          |
| Postage                                                       | \$ 1,400.00   |                  | \$ 1,100.00   | \$ 1,383.55   |
| Stationery & Office Supplies                                  | \$ 3,600.00   |                  | \$ 2,500.00   | \$ 3,582.16   |
| General Printing                                              | \$ 500.00     |                  | \$ 500.00     | \$ 555.79     |
| Internet Services                                             | \$ -          |                  |               | \$ 337.14     |
| Telephone                                                     | \$ 1,750.00   |                  | \$ 1,700.00   | \$ 1,701.11   |
| Heat (Hot Water Heater Rental)                                | \$ 200.00     |                  | \$ 140.00     | \$ 192.83     |
| Administration Centre Maintenance                             | \$ 3,200.00   |                  | \$ 3,276.35   | \$ -          |
| Audit Appeal Fees                                             | \$ 15,000.00  |                  | \$ 15,000.00  | \$ -          |
| Legal Fees                                                    | \$ 5,000.00   |                  | \$ 750.00     | \$ 6,367.49   |
| General Expenses                                              | \$ 3,000.00   |                  | \$ 4,121.10   | \$ 3,066.93   |
| Insurance                                                     | \$ 4,500.00   |                  | \$ 10,433.38  | \$ 4,511.27   |
| Bank Charges                                                  | \$ 1,300.00   |                  | \$ 1,200.00   | \$ 1,298.55   |
| Audit Fees                                                    | \$ 9,750.00   |                  | \$ 9,900.00   | \$ 9,667.20   |
| Conservation Ontario Levy                                     | \$ 19,400.00  |                  | \$ 19,400.00  | \$ 19,186.00  |
|                                                               | \$ 142,275.78 |                  | \$ 134,282.91 | \$ 111,320.94 |
| <b>Communications:</b>                                        |               |                  |               |               |
| Mobile Phone                                                  | \$ 1,600.00   |                  | \$ 600.00     | \$ 1,588.21   |
| Meeting Expenses                                              | \$ 2,500.00   |                  | \$ 650.00     | \$ 2,523.58   |
| Annual Report                                                 | \$ 2,200.00   |                  | \$ 2,200.00   | \$ 2,165.45   |
| Materials & Supplies                                          | \$ 500.00     |                  | \$ 1,000.00   | \$ 244.42     |
| Advertising & Promotion                                       | \$ 100.00     |                  | \$ 600.00     | \$ 160.00     |
|                                                               | \$ 6,900.00   |                  | \$ 5,050.00   | \$ 6,681.66   |
| <b>GIS:</b>                                                   |               |                  |               |               |
| - ESRI Annual Enterprise License Agreement                    | \$ 800.00     |                  | \$ 800.00     | \$ 741.08     |
| - Training                                                    | \$ 1,000.00   |                  | \$ 1,000.00   | \$ -          |
| - Miscellaneous & Supplies                                    | \$ 500.00     |                  | \$ 538.85     | \$ -          |
|                                                               | \$ 2,300.00   |                  | \$ 2,338.85   | \$ 741.08     |
|                                                               | \$ 151,475.78 |                  | \$ 141,671.76 | \$ 118,743.68 |
| <b>REVENUE</b>                                                |               |                  |               |               |
| Grants: Provincial 40100                                      | \$ -          |                  | \$ -          | \$ -          |
| Municipal General Levy 41000                                  | \$ 102,813.38 |                  | \$ 53,365.04  | \$ 56,176.39  |
| Grants: Other Provincial 40500                                | \$ -          |                  | \$ -          | \$ -          |
| Revenue: Sundry Income 48500                                  | \$ 500.00     |                  | \$ 500.00     | \$ -          |
| Revenue: Interest Income 46750                                | \$ 15,000.00  |                  | \$ 3,000.00   | \$ 45,985.93  |
| Revenue: Data Services 48500                                  | \$ -          |                  | \$ -          | \$ -          |
| Donations (Annual Report) 43250                               | \$ 1,000.00   |                  | \$ 1,000.00   | \$ 1,000.00   |
| Reserve - Working Capital 31500                               | \$ 22,957.48  |                  | \$ 80,460.19  | \$ 26,580.08  |
| Previous Year Surplus (Deficit) 49550                         | \$ 9,204.92   |                  | \$ 3,346.53   | \$ 2,565.73   |
|                                                               | \$ 151,475.78 |                  | \$ 141,671.76 | \$ 132,308.13 |

# CATFISH CREEK CONSERVATION AUTHORITY

## DRAFT BUDGET 2024

last modified February 21, 2024

| Code                                                | Budget 2024          | Budget Subtotals | Budget 2023          | Actual 2023          |
|-----------------------------------------------------|----------------------|------------------|----------------------|----------------------|
| <b>2 FLOOD FORECASTING &amp; WARNING</b>            |                      |                  |                      |                      |
| Wages & Benefits                                    | \$ 206,479.05        |                  | \$ 199,837.39        | \$ 206,537.08        |
| Data Collection (Operation/Maintenance of Gauges)   | \$ 4,150.00          |                  | \$ 3,500.00          | \$ 4,140.98          |
| Floodplain Mapping for Port Bruce                   | \$ 23,000.00         |                  | \$ 51,878.30         | \$ 28,678.14         |
| Flood Forecasting: Mobile Phone                     | \$ 1,600.00          |                  | \$ 3,800.00          | \$ 1,588.24          |
| OPERATIONS CENTRE:                                  | \$ 11,950.00         |                  | \$ 11,750.00         |                      |
| - Heat & Hydro                                      | \$ 7,150.00          | \$ 5,800.00      |                      | \$ 7,138.45          |
| - Taxes on Operation Centre                         | \$ 3,600.00          | \$ 3,600.00      |                      | \$ 3,236.69          |
| - Security System                                   | \$ 200.00            | \$ 850.00        |                      | \$ 158.44            |
| - Maintenance                                       | \$ 1,000.00          | \$ 1,500.00      |                      | \$ 790.66            |
| Insurance                                           | \$ 18,554.95         |                  | \$ 15,910.00         | \$ 10,215.08         |
| Telephone/Fax/Internet                              | \$ 2,700.00          |                  | \$ 100.00            | \$ 2,719.74          |
| Vehicle & Equipment Rental                          | \$ 500.00            |                  | \$ 500.00            |                      |
|                                                     | <b>\$ 268,934.00</b> |                  | <b>\$ 287,275.69</b> | <b>\$ 265,203.50</b> |
| <b>REVENUE</b>                                      |                      |                  |                      |                      |
| Grants: Provincial 40100                            | \$ 41,215.00         |                  | \$ 41,215.00         | \$ 41,215.00         |
| Municipal General Levy 41000                        | \$ 201,780.00        |                  | \$ 220,121.54        | \$ 229,908.16        |
| Grants: Other Provincial (Floodplain Mapping) 25400 | \$ 25,939.00         |                  | \$ 25,939.15         |                      |
|                                                     | <b>\$ 268,934.00</b> |                  | <b>\$ 287,275.69</b> | <b>\$ 271,123.16</b> |
| <b>3 DROUGHT AND LOW WATER RESPONSE</b>             |                      |                  |                      |                      |
| Wages & Benefits                                    | \$ 16,732.88         |                  | \$ 15,989.59         | \$ 15,001.98         |
| - Miscellaneous & Supplies                          | \$ 500.00            |                  | \$ 500.00            |                      |
| - Vehicle/Equipment Rental                          | \$ 500.00            |                  | \$ 500.00            |                      |
|                                                     | <b>\$ 17,732.88</b>  |                  | <b>\$ 16,989.59</b>  | <b>\$ 15,001.98</b>  |
| <b>REVENUE</b>                                      |                      |                  |                      |                      |
| Municipal General Levy 41000                        | \$ 17,732.88         |                  | \$ 16,989.59         | \$ 15,001.37         |
|                                                     | <b>\$ 17,732.88</b>  |                  | <b>\$ 16,989.59</b>  | <b>\$ 15,001.37</b>  |
| <b>4 ICE MANAGEMENT</b>                             |                      |                  |                      |                      |
| Wages & Benefits                                    | \$ 24,797.86         |                  | \$ 23,723.56         | \$ 23,725.40         |
| EXPENSES:                                           | \$ -                 |                  | \$ 500.00            |                      |
| - Miscellaneous & Supplies                          | \$ 500.00            | \$ 100.00        |                      |                      |
| - Vehicle/Equipment Rental                          | \$ 500.00            | \$ 400.00        |                      | \$ 181.46            |
|                                                     | <b>\$ 25,797.86</b>  |                  | <b>\$ 24,223.56</b>  | <b>\$ 23,906.86</b>  |
| <b>REVENUE</b>                                      |                      |                  |                      |                      |
| Grants: Provincial 40100                            | \$ -                 |                  | \$ -                 | \$ -                 |
| Municipal General Levy 41000                        | \$ 25,797.86         |                  | \$ 24,223.56         | \$ 23,906.43         |
|                                                     | <b>\$ 25,797.86</b>  |                  | <b>\$ 24,223.56</b>  | <b>\$ 23,906.43</b>  |
| <b>5 INFRASTRUCTURE (Dam)</b>                       |                      |                  |                      |                      |
| Wages & Benefits                                    | \$ 20,317.80         |                  | \$ 19,226.85         | \$ 18,272.18         |
| Vehicle & Equipment Rentals                         | \$ 250.00            |                  | \$ 250.00            | \$ -                 |
| Routine/Minor Maintenance                           | \$ 500.00            |                  | \$ 500.00            | \$ 2,136.96          |
| Routine/Minor Maintenance : Insurance               | \$ 3,144.00          |                  | \$ 2,545.00          | \$ 2,733.91          |
| Preventative Maintenance                            | \$ 500.00            |                  | \$ 500.00            | \$ -                 |
| Operation of Flood Control Structures : Taxes       | \$ 55.00             |                  | \$ 1,900.00          | \$ 54.29             |
|                                                     | <b>\$ 24,766.80</b>  |                  | <b>\$ 24,921.85</b>  | <b>\$ 23,197.34</b>  |
| <b>REVENUE</b>                                      |                      |                  |                      |                      |
| Grants: Provincial 40100                            | \$ -                 |                  | \$ -                 | \$ -                 |
| Grants: Other Provincial WECI 40500                 | \$ -                 |                  |                      | \$ 812.50            |
| Municipal General Levy 41000                        | \$ 24,766.80         |                  | \$ 24,921.85         | \$ 22,384.27         |
|                                                     | <b>\$ 24,766.80</b>  |                  | <b>\$ 24,921.85</b>  | <b>\$ 23,196.77</b>  |

# CATFISH CREEK CONSERVATION AUTHORITY

## DRAFT BUDGET 2024

last modified February 21, 2024

| Code                                                                                       |       | Budget 2024         | Budget Subtotals | Budget 2023         | Actual 2023          |
|--------------------------------------------------------------------------------------------|-------|---------------------|------------------|---------------------|----------------------|
| <b>6&amp;7 ACT REVIEWS (Aggregate/Draining/Environmental Assessment) &amp; PLAN REVIEW</b> |       |                     |                  |                     |                      |
| Wages & Benefits                                                                           |       | \$ 2,767.81         |                  | \$ 4,377.68         | \$ 4,098.43          |
| Miscellaneous Expenses                                                                     |       | \$ 500.00           |                  | \$ 500.00           | \$ -                 |
|                                                                                            |       | <b>\$ 3,267.81</b>  |                  | <b>\$ 4,877.68</b>  | <b>\$ 4,098.43</b>   |
| <b>REVENUE</b>                                                                             |       |                     |                  |                     |                      |
| Grants: Provincial                                                                         | 40100 | \$ -                |                  | \$ -                |                      |
| Municipal General Levy                                                                     | 41000 | \$ 3,267.81         |                  | \$ 4,877.68         | \$ 4,098.43          |
|                                                                                            |       | <b>\$ 3,267.81</b>  |                  | <b>\$ 4,877.68</b>  | <b>\$ 4,098.43</b>   |
| <b>8 ADMININSTRATING &amp; ENFORCING THE ACT (Section 28)</b>                              |       |                     |                  |                     |                      |
| Wages & Benefits                                                                           |       | \$ 39,481.54        |                  | \$ 37,466.38        | \$ 33,727.15         |
| EXPENSES:                                                                                  |       | \$ 7,467.65         |                  | \$ 7,587.00         |                      |
| - Miscellaneous & Supplies                                                                 |       | \$ 500.00           | \$ 1,600.00      |                     | \$ 803.69            |
| - Equipment Purchase                                                                       |       | \$ 1,000.00         | \$ 1,000.00      |                     | \$ -                 |
| - Uniforms                                                                                 |       | \$ 100.00           | \$ 100.00        |                     | \$ -                 |
| - Telephone/Fax/Internet                                                                   |       | \$ 700.00           | \$ 850.00        |                     | \$ 682.86            |
| - computer & network support                                                               |       | \$ 1,300.00         | \$ 450.00        |                     | \$ 1,283.36          |
| - Insurance                                                                                |       | \$ 3,867.65         | \$ 3,587.00      |                     | \$ 3,363.17          |
| Vehicle & Equipment Rental                                                                 |       | \$ 500.00           |                  | \$ 1,400.00         | \$ 276.96            |
| Legal Fees                                                                                 |       | \$ -                | \$ -             |                     | \$ -                 |
|                                                                                            |       | <b>\$ 46,949.19</b> |                  | <b>\$ 46,453.38</b> | <b>\$ 40,137.19</b>  |
| <b>REVENUE</b>                                                                             |       |                     |                  |                     |                      |
| Grants: Provincial                                                                         | 40100 | \$ -                |                  | \$ -                | \$ -                 |
| Municipal General Levy                                                                     | 41000 | \$ 41,949.19        |                  | \$ 38,953.38        | \$ 32,734.93         |
| Revenue: Legal Inquiries/Permit Applications                                               | 47000 | \$ 5,000.00         |                  | \$ 7,500.00         | \$ 7,752.26          |
|                                                                                            |       | <b>\$ 46,949.19</b> |                  | <b>\$ 46,453.38</b> | <b>\$ 40,487.19</b>  |
| <b>9-11 CONSERVATION AND MANAGEMENT OF LANDS</b>                                           |       |                     |                  |                     |                      |
| Wages & Benefits                                                                           |       | \$ 64,399.35        |                  | \$ 70,780.73        | \$ 58,464.49         |
| Archie Coulter Conservation Area                                                           |       |                     |                  |                     |                      |
| Tisdale Conservation Area                                                                  |       | \$ 2,500.00         |                  | \$ 2,000.00         | \$ 36,635.13         |
| Yarmouth Natural Heritage Area                                                             |       | \$ 2,000.00         |                  | \$ -                | \$ 301.61            |
| Springwater Forest Trails Expenses                                                         |       | \$ 2,000.00         |                  | \$ 3,500.00         | \$ 1,082.27          |
| Springwater Forest Hazard Tree Removal                                                     |       | \$ 2,000.00         |                  | \$ 1,854.00         | \$ 3,375.00          |
| Other CAs Special Projects                                                                 |       | \$ -                |                  | \$ -                | \$ 1,088.15          |
| Taxes - Local Areas                                                                        |       | \$ 150.00           |                  | \$ 150.00           | \$ 155.88            |
| Taxes - on CAs                                                                             |       | \$ 56.00            |                  | \$ 56.00            | \$ 1,096.51          |
| Taxes - Agreement Forests                                                                  |       | \$ 1,033.00         |                  | \$ 1,033.00         | \$ 1,132.32          |
| Insurance                                                                                  |       | \$ 2,762.00         |                  | \$ 2,559.00         | \$ 2,630.93          |
| Calton Property: Pritchard Drain Clean-Out                                                 |       | \$ 10,000.00        |                  | \$ -                | \$ -                 |
| Legal Fees                                                                                 |       | \$ -                |                  | \$ -                | \$ -                 |
|                                                                                            |       | <b>\$ 86,900.35</b> |                  | <b>\$ 81,932.73</b> | <b>\$ 105,962.29</b> |

# CATFISH CREEK CONSERVATION AUTHORITY

## DRAFT BUDGET 2024

last modified February 21, 2024

|                                                       | Code  | Budget 2024          | Budget Subtotals | Budget 2023          | Actual 2023          |
|-------------------------------------------------------|-------|----------------------|------------------|----------------------|----------------------|
| <b>REVENUE</b>                                        |       |                      |                  |                      |                      |
| Municipal General Levy                                | 41000 | \$ 15,000.00         |                  | \$ 10,000.00         | \$ 10,000.00         |
| Conservation Ontario - NSCFS (ECCC)                   | 40600 | \$ 24,125.00         |                  |                      |                      |
| ALUS Elgin                                            | 40500 | \$ 10,000.00         |                  |                      |                      |
| Reserve - Spw Forest                                  | 32250 | \$ 5,000.00          |                  | \$ 23,677.73         | \$ 23,677.73         |
| Reserve - Land Acquisition                            | 34000 | \$ -                 |                  | \$ -                 | \$ -                 |
| Reserve - ACCA                                        | 32300 | \$ 2,500.00          |                  | \$ 5,000.00          | \$ 10,000.00         |
| Reserve - YNHA                                        | 34250 | \$ 2,500.00          |                  | \$ 6,000.00          | \$ 5,000.00          |
| Reserve - Working Capital                             | 31500 | \$ -                 |                  | \$ -                 | \$ 23,500.00         |
| Donations ACCA                                        | 43250 | \$ 2,200.00          |                  | \$ 2,000.00          | \$ 2,385.72          |
| Donations SPW Forest                                  | 43250 | \$ 9,329.35          |                  | \$ 20,000.00         | \$ 15,063.57         |
| Donations Tisdale C.A.                                | 43250 | \$ 500.00            |                  |                      | \$ -                 |
| Donations YNHA                                        | 43250 | \$ 2,200.00          |                  | \$ 2,000.00          | \$ 2,914.01          |
| Revenue: Sale of Logs from SPW Forest                 | 47800 | \$ -                 |                  | \$ -                 | \$ 339.00            |
| Revenue: Sale of Logs from other CA Lands             | 47820 | \$ -                 |                  | \$ -                 | \$ -                 |
| Revenue: Other CA's (Land Use Agreement - TVDSB)      | 48600 | \$ 12,946.00         |                  | \$ 12,755.00         | \$ 12,755.00         |
| Revenue: Equestrian Permits                           | 48700 | \$ 600.00            |                  | \$ 500.00            | \$ 318.59            |
|                                                       |       | <b>\$ 86,900.35</b>  |                  | <b>\$ 81,932.73</b>  | <b>\$ 105,953.62</b> |
| <b>12 WATER QUALITY (PGMN &amp; PSMP)</b>             |       |                      |                  |                      |                      |
| Wages & Benefits                                      |       | \$ 8,366.44          |                  | \$ 11,487.14         | \$ 10,492.74         |
| - Miscellaneous & Supplies                            |       | \$ 500.00            |                  | \$ 500.00            | \$ 5,947.03          |
| - Vehicle/Equipment Rental                            |       | \$ 500.00            |                  | \$ 500.00            | \$ -                 |
|                                                       |       | <b>\$ 9,366.44</b>   |                  | <b>\$ 12,487.14</b>  | <b>\$ 16,439.77</b>  |
| <b>REVENUE</b>                                        |       |                      |                  |                      |                      |
| Municipal General Levy                                | 41000 | \$ 9,366.44          |                  | \$ 12,487.14         | \$ 12,079.80         |
| Grants: Other Provincial                              | 40500 | \$ -                 |                  | \$ -                 | \$ 4,359.36          |
|                                                       |       | <b>\$ 9,366.44</b>   |                  | <b>\$ 12,487.14</b>  | <b>\$ 16,439.16</b>  |
| <b>13 SOURCE PROTECTION</b>                           |       |                      |                  |                      |                      |
| Wages & Benefits                                      |       | \$ 4,500.00          |                  | \$ 5,947.09          | \$ 2,446.93          |
| SPA Meetings                                          |       | \$ -                 |                  | \$ -                 | \$ 180.00            |
|                                                       |       | \$ 4,500.00          |                  | \$ 5,947.09          | \$ 2,626.93          |
| <b>REVENUE</b>                                        |       |                      |                  |                      |                      |
| Grants: Other Provincial (Source Protection Planning) | 40500 | \$ 4,500.00          |                  | \$ 5,947.09          | \$ 2,434.32          |
| Municipal General Levy                                | 41000 |                      |                  | \$ -                 | \$ -                 |
|                                                       |       | <b>\$ 4,500.00</b>   |                  | <b>\$ 5,947.09</b>   | <b>\$ 2,434.32</b>   |
| <b>SUB TOTAL: MANDATED PROGRAMS Expenditures</b>      |       | <b>\$ 639,691.11</b> |                  | <b>\$ 646,780.47</b> | <b>\$ 615,317.97</b> |
| <b>SUB TOTAL: MANDATED PROGRAMS Revenue</b>           |       | <b>\$ 639,691.11</b> |                  | <b>\$ 646,780.47</b> | <b>\$ 634,948.58</b> |

# CATFISH CREEK CONSERVATION AUTHORITY

## DRAFT BUDGET 2024

last modified February 21, 2024

|                                                 | Code  | Budget 2024         | Budget Subtotals | Budget 2023         | Actual 2023         |
|-------------------------------------------------|-------|---------------------|------------------|---------------------|---------------------|
| <b>OTHER PROGRAMS AND SERVICES</b>              |       |                     |                  |                     |                     |
| <b>WATERSHED STEWARDSHIP</b>                    |       |                     |                  |                     |                     |
| Wages & Benefits                                |       | \$ 11,027.23        |                  | \$ 9,557.00         | \$ 7,631.18         |
| Tree Planting: Operating Expenses               |       | \$ 500.00           |                  | \$ 500.00           | \$ 173.82           |
| Tree Planting: telephone/fax/internet           |       | \$ 350.00           |                  |                     | \$ 343.38           |
| Vehicle & Equipment Charges                     |       | \$ 500.00           |                  | \$ 700.00           | \$ 339.03           |
| Nursery Stock (private landowners)              |       | \$ 6,500.00         |                  | \$ 15,000.00        | \$ 6,125.57         |
| Malahide Roadside Trees Program                 |       | \$ 700.00           |                  | \$ 700.00           | \$ 675.40           |
| Commemorative Forest                            |       | \$ 300.00           |                  | \$ 300.00           | \$ 245.00           |
| Woodlot Management Expenses                     |       | \$ -                |                  | \$ -                | \$ 123.83           |
| Private Landowner Grants (HSP)                  |       | \$ -                |                  | \$ -                | \$ 9,250.00         |
| Miscellaneous                                   |       | \$ -                |                  | \$ -                | \$ 143.26           |
| Contract Services                               |       | \$ -                |                  | \$ 590.00           | \$ 10.37            |
|                                                 |       | <b>\$ 19,877.23</b> |                  | <b>\$ 27,347.00</b> | <b>\$ 25,040.10</b> |
| <b>REVENUE</b>                                  |       |                     |                  |                     |                     |
| Grants: Other Provincial (Forests Ontario)      | 40500 | \$ -                |                  | \$ 15,000.00        | \$ 5,714.70         |
| Grants: Other Provincial - COA                  | 40500 |                     |                  | \$ -                | \$ 5,250.00         |
| Donations (Commemorative Forest)                | 43250 | \$ 300.00           |                  | \$ 300.00           | \$ 360.00           |
| Revenue: Contract Services                      | 48800 |                     |                  | \$ 831.00           | \$ 214.36           |
| Revenue: Ducks Unlimited Canada                 | 48300 |                     |                  | \$ -                | \$ 7,000.00         |
| Revenue: Landowners                             | 47500 | \$ 8,300.00         |                  | \$ -                | \$ 3,451.60         |
| Revenue: Municipalities                         | 47500 |                     |                  | \$ 750.00           | \$ 738.72           |
| Revenue: Forest Management Plan Approval Fees   | 47750 |                     |                  | \$ -                | \$ -                |
| Reserve - Commemorative Forest                  | 31650 |                     |                  | \$ -                | \$ -                |
| Reserve - Working Capital                       | 31500 | \$ 11,277.23        |                  | \$ 10,466.00        | \$ 2,310.00         |
|                                                 |       | <b>\$ 19,877.23</b> |                  | <b>\$ 27,347.00</b> | <b>\$ 25,039.38</b> |
| <b>ENVIRONMENTAL EDUCATION</b>                  |       |                     |                  |                     |                     |
| Wages & Benefits                                |       | \$ 5,253.61         |                  | \$ -                | \$ 3,376.00         |
| Training                                        |       | \$ -                |                  | \$ -                | \$ -                |
| Miscellaneous Materials & Supplies              |       | \$ 500.00           |                  | \$ 1,220.00         | \$ 454.62           |
| Environmental Leadership Program                |       | \$ 7,500.00         |                  | \$ 6,000.00         | \$ 7,701.88         |
| Conservation Scholarship                        |       | \$ 500.00           |                  | \$ 500.00           | \$ 500.00           |
|                                                 |       | <b>\$ 13,753.61</b> |                  | <b>\$ 7,720.00</b>  | <b>\$ 12,032.50</b> |
| <b>REVENUE</b>                                  |       |                     |                  |                     |                     |
| Revenue: Programs                               | 49000 | \$ 4,253.61         |                  | \$ 720.00           | \$ 4,895.00         |
| Revenue: ELP                                    | 49000 | \$ 5,400.00         |                  |                     | \$ 2,000.00         |
| Revenue: Carolinian Forest Festival             | 49000 | \$ 1,500.00         |                  | \$ -                | \$ 1,500.00         |
| Revenue: Administration Fees - ELP              |       | \$ 500.00           |                  | \$ 500.00           | \$ 500.00           |
| Reserve - Working Capital                       | 31500 |                     |                  | \$ -                | \$ 12,800.00        |
| Reserve - Environmental Education (General)     | 34070 |                     |                  | \$ -                | \$ 5,000.00         |
| Reserve - Environmental Education (ELP Program) | 34150 | \$ 2,100.00         |                  | \$ -                | \$ 1,548.72         |
| Donations (Environmental Education)             | 43250 |                     |                  | \$ 500.00           | \$ 2,010.00         |
| Donations (ELP Program)                         | 43250 |                     |                  | \$ 6,000.00         | \$ 10,500.00        |
|                                                 |       | <b>\$ 13,753.61</b> |                  | <b>\$ 7,720.00</b>  | <b>\$ 12,056.28</b> |

# CATFISH CREEK CONSERVATION AUTHORITY

## DRAFT BUDGET 2024

last modified February 21, 2024

| Code                                                          | Budget 2024          | Budget Subtotals | Budget 2023         | Actual 2023          |
|---------------------------------------------------------------|----------------------|------------------|---------------------|----------------------|
| <b>SPECIAL PROJECTS</b>                                       |                      |                  |                     |                      |
| OPC Path of Honour                                            | \$ 6,200.00          |                  | \$ 1,000.00         | \$ 6,791.91          |
| Miscellaneous                                                 |                      |                  | \$ 500.00           | \$ -                 |
| <b>CAPITAL DEVELOPMENT PROJECTS</b>                           |                      |                  |                     |                      |
| Capital Projects - Other - Accessibility Ramps for Ops Centre | \$ 23,381.00         |                  | \$ -                |                      |
| Springwater CA - Accessibility Ramps for Schoolhouse          | \$ 23,380.18         |                  | \$ -                |                      |
| Springwater CA - Community Services Recovery Fund             | \$ 67,824.00         |                  | \$ -                |                      |
| Springwater CA - Schoolhouse Maintenance                      | \$ 25,700.00         |                  | \$ -                |                      |
| Springwater CA - Tourism Relief Fund                          | \$ -                 |                  | \$ 89,575.00        |                      |
| Springwater CA - picnic tables                                | \$ 10,000.00         |                  | \$ -                |                      |
| Springwater CA - Infrastructure Upgrades                      | \$ 50,000.00         |                  | \$ -                |                      |
|                                                               | <b>\$ 206,485.18</b> |                  | <b>\$ 91,075.00</b> | <b>\$ 6,791.91</b>   |
| <b>REVENUE</b>                                                |                      |                  |                     |                      |
| Reserve - CA Development (general) 32500                      | \$ 85,700.00         |                  | \$ -                | -\$ 22,000.00        |
| Reserve - Art Trail 32600                                     | \$ -                 |                  | \$ -                |                      |
| Reserve - OPC Path of Honour 34300                            | \$ 5,000.00          |                  | \$ 500.00           | -\$ 3,790.00         |
| Reserve - Working Capital 31500                               | \$ -                 |                  | \$ -                |                      |
| Transfer of Tangible Capital Assets                           | \$ -                 |                  | \$ -                | -\$ 187,875.33       |
| Grants: Federal (Community Services Recovery Fund) 40600      | \$ 67,824.00         |                  | \$ -                | \$ 67,824.00         |
| Grants: Federal (Tourism Relief Fund) 40600                   | \$ -                 |                  | \$ 89,172.00        | \$ 89,172.00         |
| Grants: Federal Ontario Southwest Tourism Relief Fund 40600   | \$ -                 |                  | \$ -                | \$ 25,080.00         |
| Grants: Federal (Accessibility Ramps) 40600                   | \$ 46,761.18         |                  | \$ -                | \$ 6,599.83          |
| Donations - Capital Development (Miscellaneous) 43250         | \$ -                 |                  | \$ -                | \$ 2,200.00          |
| Donations - prior year adjustment by auditor 43250            | \$ -                 |                  | \$ -                | \$ 1,216.54          |
| Donations - Poplar Hill Playground Fundraiser 43250           | \$ -                 |                  | \$ -                | \$ 5,000.00          |
| Donations - OPC Path of Honour 43250                          | \$ -                 |                  | \$ 500.00           | \$ 3,000.00          |
| Revenue: OPC Administration 48400                             | \$ 1,200.00          |                  | \$ 500.00           | \$ 1,200.00          |
| Revenue: Stage soft-opener 43250                              | \$ -                 |                  | \$ -                | \$ 1,503.11          |
|                                                               | <b>\$ 206,485.18</b> |                  | <b>\$ 90,672.00</b> | <b>-\$ 10,869.85</b> |
| <b>VEHICLE &amp; EQUIPMENT OPERATIONS</b>                     |                      |                  |                     |                      |
| Vehicle Acquisition                                           | \$ -                 |                  | \$ -                |                      |
| Vehicle recorded as a Capital Asset                           | \$ -                 |                  | \$ -                |                      |
| Equipment Acquisition * tractor                               | \$ 37,000.00         |                  | \$ 60,000.00        |                      |
| Small Tools                                                   | \$ 2,000.00          |                  | \$ 2,000.00         | \$ 959.84            |
| Vehicle Fuel                                                  | \$ 10,600.00         |                  | \$ 12,000.00        | \$ 10,570.78         |
| Equipment Fuel                                                | \$ 3,600.00          |                  | \$ 3,000.00         | \$ 3,628.99          |
| Vehicle Maintenance & Repairs                                 | \$ 4,000.00          |                  | \$ 2,500.00         | \$ 4,238.89          |
| Equipment Maintenance & Repairs                               | \$ 5,000.00          |                  | \$ 5,000.00         | \$ 10,797.65         |
| Vehicle Licenses                                              | \$ 505.00            |                  | \$ 505.00           | \$ 265.25            |
| Vehicle Insurance                                             | \$ 10,892.80         |                  | \$ 9,361.00         | \$ 9,472.00          |
| Equipment Insurance                                           | \$ 1,722.00          |                  | \$ 1,527.00         | \$ 1,640.35          |
|                                                               | <b>\$ 75,319.80</b>  |                  | <b>\$ 95,893.00</b> | <b>\$ 41,573.75</b>  |
| <b>REVENUE</b>                                                |                      |                  |                     |                      |
| Revenue: Vehicle & Equipment Rental Charges 49800             | \$ 18,000.00         |                  | \$ 35,893.00        | \$ 30,774.45         |
| Vehicle and Equipment trade-in Revenue 49720                  | \$ 11,000.00         |                  | \$ 10,000.00        | \$ 5,500.00          |
| Reserve - C.A. Development 32500                              | \$ 24,000.00         |                  | \$ -                | \$ 26,000.00         |
| Reserve - Capital Acquisition 34500                           | \$ 22,319.80         |                  | \$ 50,000.00        | \$ 26,000.00         |
|                                                               | <b>\$ 75,319.80</b>  |                  | <b>\$ 95,893.00</b> | <b>\$ 88,274.45</b>  |

# CATFISH CREEK CONSERVATION AUTHORITY

## DRAFT BUDGET 2024

last modified February 21, 2024

| Code                                             | Budget 2024         | Budget Subtotals | Budget 2023         | Actual 2023         |
|--------------------------------------------------|---------------------|------------------|---------------------|---------------------|
| <b>MAPLE SYRUP PROGRAM</b>                       |                     |                  |                     |                     |
| Wages & Benefits - Permanent Staff               | \$ 10,507.23        |                  | \$ 26,917.66        | \$ 23,381.51        |
| Wages & Benefits - Seasonal Staff                | \$ 10,794.64        |                  | \$ 5,041.76         | \$ 9,175.35         |
| Building Repairs & Renovations                   | \$ 2,478.13         |                  | \$ 700.00           | \$ 119.18           |
| Vehicle & Equipment Rental                       | \$ 1,000.00         |                  | \$ 700.00           | \$ 782.02           |
| Advertising                                      | \$ 1,300.00         |                  |                     | \$ 3,556.75         |
| Purchase of Resaleable Supplies                  | \$ 11,000.00        |                  | \$ 6,800.00         | \$ 21,028.73        |
| Equipment Maintenance & Repair                   | \$ 700.00           |                  | \$ 700.00           | \$ -                |
| Operating Expenses - General                     | \$ 6,300.00         |                  | \$ 571.95           | \$ 17,914.99        |
| Special Attractions                              | \$ 1,000.00         |                  | \$ 500.00           | \$ 3,900.00         |
| Tourism Project                                  | \$ -                |                  | \$ 41,828.00        |                     |
|                                                  | <b>\$ 45,080.00</b> |                  | <b>\$ 83,759.37</b> | <b>\$ 79,858.53</b> |
| <b>REVENUE</b>                                   |                     |                  |                     |                     |
| Reserve - CA Development 32500                   | \$ -                |                  | \$ 7,734.37         | -\$ 29,700.00       |
| Grants: Federal (Tourism Relief Fund) 40600      | \$ -                |                  | \$ 41,828.00        | \$ 41,828.00        |
| Revenue: Sales 46500                             | \$ 16,000.00        |                  | \$ 12,500.00        | \$ 28,858.94        |
| Revenue: School Groups (TVDSB) 46500             | \$ 8,000.00         |                  | \$ 8,100.00         | \$ 9,810.00         |
| Revenue: Tours (non-TVDSB) 46500                 | \$ 1,000.00         |                  | \$ -                | \$ 1,503.00         |
| Revenue: Admissions 46500                        | \$ 15,000.00        |                  | \$ 12,000.00        | \$ 21,465.48        |
| Revenue: Facility Rental 46500                   | \$ 1,080.00         |                  | \$ -                | \$ -                |
| Donations/Sponsorships 43250                     | \$ 4,000.00         |                  | \$ 2,000.00         | \$ 6,100.00         |
|                                                  | <b>\$ 45,080.00</b> |                  | <b>\$ 84,162.37</b> | <b>\$ 79,865.42</b> |
| <b>SPRINGWATER CONSERVATION AREA</b>             |                     |                  |                     |                     |
| <b>Campground Expenditures</b>                   |                     |                  |                     |                     |
| Wages & Benefits - Permanent Staff               | \$ 297,876.28       |                  | \$ 265,682.23       | \$ 259,790.12       |
| Wages & Benefits - Seasonal Staff                | \$ 185,772.66       |                  | \$ 167,857.93       | \$ 168,163.50       |
| Supplies - Computers\Software\Radios             | \$ 1,900.00         | \$ 2,000.00      | \$ 25,700.00        | \$ 1,834.11         |
| Supplies - Sanitary Supplies                     | \$ 7,000.00         | \$ 5,000.00      |                     | \$ 7,169.83         |
| Supplies - General Printing                      | \$ 700.00           | \$ 700.00        |                     | \$ 698.00           |
| Supplies - Uniforms                              | \$ 3,000.00         | \$ 1,500.00      |                     | \$ 3,302.73         |
| Supplies - General                               | \$ 22,000.00        | \$ 16,500.00     |                     | \$ 21,932.08        |
| Maintenance - General Infrastructure             | \$ 13,500.00        | \$ 15,750.00     | \$ 50,250.00        | \$ 13,090.11        |
| Maintenance - computers & network support        | \$ 2,700.00         | \$ 3,000.00      |                     | \$ 2,666.36         |
| Maintenance - Garbage Collection                 | \$ 8,000.00         | \$ 20,000.00     |                     | \$ 7,802.84         |
| Maintenance - Hazard Tree Removal                | \$ 2,000.00         | \$ 6,000.00      |                     | \$ 1,820.00         |
| Maintenance - Liquid Waste Removal               | \$ 6,000.00         | \$ 3,500.00      |                     | \$ 6,300.00         |
| Maintenance - Water System Maintenance & Testing | \$ 3,000.00         | \$ 2,000.00      |                     | \$ 3,242.29         |
| Vehicle & Equipment Rental                       | \$ 26,000.00        |                  | \$ 22,000.00        | \$ 26,715.86        |
| Firewood Processing                              |                     |                  | \$ -                | \$ 475.44           |
| Advertising                                      | \$ 2,100.00         |                  | \$ 3,000.00         | \$ 1,924.25         |
| Store Product For Resale                         | \$ 11,000.00        |                  | \$ 12,000.00        | \$ 10,551.85        |
| Firewood Purchased For Resale                    | \$ 20,000.00        |                  | \$ 19,000.00        | \$ 20,375.00        |
| Staff Training                                   | \$ -                | \$ 1,000.00      | \$ 30,900.00        | \$ 934.06           |
| Reservation System                               | \$ 10,545.00        | \$ 900.00        |                     | \$ 545.00           |
| Bank Charges (Card Processing Fees)              | \$ 31,000.00        | \$ 28,000.00     |                     | \$ 35,365.50        |
| Mobile Pay App Fees                              | \$ 100.00           | \$ 500.00        |                     | \$ 95.90            |
| Miscellaneous                                    | \$ 500.00           | \$ 500.00        |                     | \$ 486.25           |
| Concession Booth Maintenance/Furnishings         | \$ 500.00           |                  | \$ -                | \$ -                |
| Schoolhouse Maintenance/Furnishings              | \$ 1,000.00         |                  | \$ 1,000.00         | \$ -                |
| Trout Program                                    | \$ 1,000.00         |                  | \$ -                | \$ 2,044.00         |
| Special Events Expenses                          | \$ 1,000.00         |                  | \$ 1,000.00         | \$ 1,200.45         |

# CATFISH CREEK CONSERVATION AUTHORITY

## DRAFT BUDGET 2024

last modified February 21, 2024

|                                               | Code  | Budget 2024 |              | Budget Subtotals |     | Budget 2023  | Actual 2023     |
|-----------------------------------------------|-------|-------------|--------------|------------------|-----|--------------|-----------------|
|                                               |       |             |              |                  |     |              |                 |
| Camp Taxes                                    |       | \$          | 7,699.00     |                  | \$  | 7,580.00     | \$ 7,699.01     |
| Camp Insurance                                |       | \$          | 19,464.34    |                  | \$  | 16,853.00    | \$ 11,005.84    |
| Telephone Expenses                            |       | \$          | 2,960.00     |                  | \$  | 2,600.00     | \$ 2,958.95     |
| Camp Hydro                                    |       | \$          | 46,000.00    |                  | \$  | 46,000.00    | \$ 45,122.40    |
| Camp Heat                                     |       | \$          | 1,300.00     |                  | \$  | 500.00       | \$ 1,305.66     |
| Day-Use Hydro                                 |       | \$          | 2,975.00     |                  | \$  | 2,200.00     | \$ 2,934.37     |
| Day-Use Taxes                                 |       | \$          | 127.00       |                  | \$  | 438.00       | \$ 126.69       |
| Day-Use Insurance                             |       | \$          | 8,948.25     |                  | \$  | 7,595.00     | \$ 7,781.09     |
| Schoolhouse Heat & Hydro                      |       | \$          | 4,200.00     |                  | \$  | 2,000.00     | \$ 4,160.81     |
|                                               |       | \$          | 751,867.53   |                  | \$  | 684,156.16   | \$ 681,620.35   |
| <b>REVENUE</b>                                |       |             |              |                  |     |              |                 |
| Donations (Trout Program)                     | 43250 | \$          | 1,000.00     |                  | \$  | -            | \$ 2,000.00     |
| Donations (Firewood)                          | 43250 | \$          | -            |                  | \$  | -            | \$ 2,200.00     |
| Sponsorships                                  |       | \$          | 500.00       |                  | \$  | -            | \$ 500.00       |
| Revenue: Camp/Day Use User Fees               |       | \$          | 176,029.00   |                  | \$  | 162,000.00   | \$ 169,259.25   |
| Revenue: Store Sales                          |       | \$          | 14,500.00    |                  | \$  | 16,000.00    | \$ 14,640.48    |
| Revenue: Firewood Sales                       |       | \$          | 23,000.00    |                  | \$  | 29,000.00    | \$ 22,965.47    |
| Revenue: Facility Rentals                     |       | \$          | 14,000.00    |                  | \$  | 11,000.00    | \$ 13,278.73    |
| Revenue: Seasonal Fees & Winter Storage       |       | \$          | 496,120.00   |                  | \$  | 481,800.00   | \$ 477,038.54   |
| Revenue: Special Events                       |       | \$          | 1,000.00     |                  | \$  | 10,000.00    | \$ 5,434.97     |
| Revenue: Trout Program                        |       | \$          | 2,500.00     |                  | \$  | -            | \$ 2,530.97     |
| Grants: Employment - ECO Canada               | 42100 | \$          | -            |                  | \$  | -            | \$ 1,845.00     |
| Grants: Employment (CSJ)                      | 42250 | \$          | 10,000.00    |                  | \$  | 20,000.00    | \$ 10,024.00    |
| Grants: Employment (Green Jobs) CPRA          |       | \$          | 5,000.00     |                  | \$  | -            |                 |
| Reserve - Capital Acquisition                 | 34500 | \$          | -            |                  | -\$ | 10,000.00    | -\$ 13,900.00   |
| Reserve - Working Capital                     | 31500 | \$          | -            |                  | -\$ | 10,643.84    | -\$ 10,000.00   |
| Reserve - C.A. Development                    | 32500 | \$          | 8,218.53     |                  | -\$ | 25,000.00    | -\$ 10,000.00   |
|                                               |       | \$          | 751,867.53   |                  | \$  | 684,156.16   | \$ 687,817.41   |
| <b>Amortization Expense</b>                   |       |             |              |                  |     |              | \$ 45,691.64    |
| <b>SUB TOTAL: OTHER PROGRAMS Expenditures</b> |       | \$          | 1,112,383.35 |                  | \$  | 989,950.53   | \$ 892,608.78   |
| <b>SUB TOTAL: OTHER PROGRAMS Revenue</b>      |       | \$          | 1,112,383.35 |                  | \$  | 989,950.53   | \$ 882,183.09   |
| <b>TOTAL EXPENDITURES</b>                     |       | \$          | 1,752,074.46 |                  | \$  | 1,636,731.00 | \$ 1,507,926.75 |
| <b>TOTAL REVENUE</b>                          |       | \$          | 1,752,074.46 |                  | \$  | 1,636,731.00 | \$ 1,517,131.67 |
|                                               |       | \$          | -            |                  | \$  | -            | \$ 9,204.92     |